

MPS Corporate Risk Management Programme Phase 1 Progress Report

Programme Element	Objective	Progress Made
1. Continuous improvement and risk management framework	Development of a Continuous Improvement and Risk Management framework setting out minimum standards	Framework developed and deployed
2. Risk and control profiling	Identify key risk exposures and vital controls (will validate initial Corporate Risk Profile and identify those controls on which we should concentrate)	(B)OCU risk registers to be completed by 1 April 2005, Business Group registers by 1 May 2005, and Corporate Risk Register to be refreshed by 1 June 2005
3. Corporate risk profile	Identify the MPS 'showstopper' risks and ensure individual Management Board member ownership of each such risk	Corporate Risk Profile developed and individual Management Board member ownership allocated Profile to be refreshed by 1 June 2005
4. Contingency plan review	Identify key business continuity risks and assess the adequacy of existing resilience measures and contingency plans to manage these risks satisfactorily (particularly in light of the implications of June 2003 power outage)	Business Continuity High Risk Self Review deployed, results analysed, planning inadequacies drawn to attention of (B)OCU Commanders/heads of department and CRMG working with plan owners to ensure fitness for purpose of plans Operation Reassemble has provided an opportunity to put the plans of New Scotland Yard based OCUs/departments under the microscope First phase of review of Disaster Recovery arrangements for critical ICT systems undertaken on schedule First phase of review of critical supply chain contingency planning arrangements undertaken
5. Risk scanning (<i>Subject to DCC2 restructuring</i>)	Produce a simple, non-bureaucratic process for ensuring that key emerging risks are identified and escalated / owned	CRMG has drawn attention to various key risks during the year The team has also undertaken a review of existing MPS external scanning and identified areas where it can add value Recruitment of Band B Risk Analyst expected to be in post by 1 September 2005 will enable development of risk analysis function within CRMG
6. Embed in communications (risk awareness)	Develop a programme of risk management communications to support the overall programme and assist in raising risk	Launch of risk management framework Deployment of new, improved CRMG intranet site Development and deployment of monthly CRMG electronic

raising)	awareness and understanding across the MPS	newsletter
7. Embed in operations	Review the extent to which 'risk' is embedded in operations and codify minimum standards as necessary	Approval of NIM Programme Board obtained to future deployment of risk registers within NIM processes NIM Business Risk working Group set up and parented by NIM Programme Board First draft set of business risk enhancements to NIM Code of Practice and Minimum Standards prepared
8. Embed in planning	Review the extent to which risk is considered in the MPS planning process and codify a minimum standard (will cover the management of risks to achievement of corporate goals)	Approach to deploying risk management within planning deployed
9. Embed in change management	Review the extent to which 'risk' is considered in the MPS project management process and codify a minimum standard	Project risk management minimum standard prepared and work ongoing with Corporate Change Co-ordination team and Internal Consultancy Group
10. Development of local business risk management resource	Ensure appropriate sponsorship for business risk management across the Service and develop Quality Assurance community as resource for mainstreaming business risk management	SMT level risk management sponsors appointed across the Service Quality Assurance Officers (and others) trained in risk management Draft job description and skills profile, aimed at reinvigorating QAO community, prepared and shared with Inspectorate ¹ .
11. Embed in training	Review the extent to which business risk is included in existing MPS training courses and develop all necessary 'risk' training for inclusion in courses as necessary	All CRMG personnel trained Awareness sessions for SMT level risk management sponsors delivered Awareness sessions for Business Group Business Managers and Borough Business Managers delivered
12. Strategic approach to internal inspection and review	Review the existing approach to internal inspection and review with a view to developing and introducing a more structured, risk-based system that achieves Best Value by focusing on significant risk exposures and reducing inspection footfall on B/OCUs	Recommendations submitted to Inspectorate / Internal Consultancy Group for developing a fuller understanding of the overall internal inspection and review activity picture, for developing and deploying a corporate risk-based approach to determining issues for inspection and review, for developing a corporate inspection recommendation classification scheme, together with a range of other enhancements

¹ MPS Inspectorate provide the professional lead to the Quality Assurance Officers with CRMG leading on risk management under an SLA with Inspectorate.

		(e.g. allocation of corporate inspection owners, regular reports to Management Board on inspection activity progress)
13. High Risk Self Review (HRSR) process review	Review the existing HRSR Process and subject matter with a view to developing and introducing a more structured, risk-based system as part of an overall internal inspection and review programme	Existing HRSR subject matter reviewed and approved by CGSC Set of HRSRs developed in conjunction with lead Business Groups. Business Continuity and Service Security HRSRs in deployment. Other HRSRs on hold pending outcome of Internal Consultancy Group review of all MPS inspection and review activity
14. Insured risk review	Review the current processes for managing insured risk developing them as necessary to reduce risk exposures and enhance the marketability of the insurance programme	MPA Treasurer's approval obtained to taking first steps in developing the management of the MPA self-insurance fund along insurance company lines Insurance invalidation indemnity policy Good progress made in developing our ability to handle claims statistics on the 'triangulation' ² basis Personal insurance indemnity policy approved by MPA Finance Committee Personal insurance indemnity policy standard operating procedure to be launched on 1 April 2005 With DAC Peter Clarke as sponsor we are making progress in our aim of a joint first line responder approach to Central Government for an indemnity in respect of the personal insurance indemnity policy terrorism exclusion Insurance register published Business interruption insurance review on track to enable a report to be issued by end March 2005 Background work to enable the reissue in April 2005 of the police notice on the insurance implications of personnel taking roles on external bodies on track

² Insurance companies are able to review claims trends by reference back to individual insurance years (the 'triangulation' basis).