

**Risk Management Process Maturity Model**

Maturity Level	Process Basics			Process Development		
Maturity Elements	Senior Mgt Commitment	Centre of Excellence	Infrastructure In Place	(B)OCUs Participating	Fully Embedded	Functionally Joined Up
Level 1 Locally Driven	No	No	No	No	No	No
Level 2 Limited Central Planning	Marginal	Partial	No	No	No	No
Level 3 Centrally Planned	Partial	Yes	Partial	No	No	No
Level 4 Moving To Integration	Yes	Yes	Yes	Yes	No	No
Level 5 Baseline Standard	Yes	Yes	Yes	Yes	Yes	No
Level 6 High Added Value	Yes	Yes	Yes	Yes	Yes	Yes