

Appendix 5

Ref	Action	Owner	Target Date	Comment
1	<p><b>Corporate Risk Management Co-ordination</b></p> <ul style="list-style-type: none"> <li>Gain agreement from Management Board to corporate risk areas and ownership/management of these</li> <li>Provide risk owners/managers with an appropriate level of engagement and training</li> <li>Develop and implement a process and timetable for the analysis of corporate risk areas in conjunction with risk owners/managers</li> <li>Identify key actions required to manage corporate risk areas and ensure feedback in to the business planning and budgeting process</li> </ul>	<p>Director of Business Performance</p> <p>CRM</p> <p>CRM</p> <p>Risk Owners/Managers</p>	<p>Complete</p> <p>TBA</p> <p>31/10/2008</p> <p>TBA</p>	<p>27 August 2008</p> <p>Appetite for this needs to be established</p> <p>This date refers to process development, a more detailed timetable will set out completion dates for analysis of corporate risk areas</p>
2	<p><b>Business Group Risk Management Co-ordination</b></p> <p>Support Service Improvement Board (SIB) in its role of supporting Management Board in overseeing the management of corporate risk</p> <p>Maintain a network of trained business group level risk co-ordinators</p> <p>Engage Business Group level SMTs through targeted engagement and training</p>	<p>Director Business Performance</p> <p>CRM</p> <p>CRM/BG Risk Co-ordinators</p>	<p>Ongoing</p> <p>Ongoing</p> <p>TBA</p>	<p>First SIB held on 26 September 2008.</p> <p>02/10/2008 In place and working effectively</p> <p>Appetite and timetable to be established</p>
3	<p><b>(B)OCU Risk Management Co-ordination</b></p> <p>Maintain a network of trained (B)OCU level risk co-ordinators</p> <p>Develop (B)OCU level engagement, training</p>	<p>CRM</p> <p>CRM</p>	<p>Ongoing</p> <p>31/03/2008</p>	<p>02/10/2008 In place; ongoing development work required</p>

	<p>and quality assurance strategies targeted at local risk co-ordinators and (B)OCU level SMTs Provide training for (B)OCU engagement teams</p> <p>Implement (B)OCU level engagement, training and quality assurance strategies targeted at local risk co-ordinators and (B)OCU level SMTs</p>	<p>CRM/ Director of Finance Services Director of Finance Services</p>	<p>TBA TBA</p>	<p>Subject to completion of the ongoing Resources Directorate review</p>
4	<p><b>Links to Inspection/Audit</b> Engage with inspection and audit teams Develop links between inspection and audit processes and risk management</p>	<p>CRM CRM/Head of MPS Inspectorate &amp; ILAU</p>	<p>Ongoing TBA</p>	
5	<p><b>Stakeholder Risk Management</b> Engage with the team responsible for implementing the partnership strategy and provide risk management guidance Engage with teams responsible for supplier and contract support to ensure that risk management is embedded within processes Make available advice and guidance as necessary</p>	<p>CRM CRM CRM</p>	<p>Completed 31/03/2008 TBA</p>	<p>02/10/2008 Partnership guidance in place</p>
6	<p><b>Specialist &amp; Operational Risk Management</b> Develop and maintain a network of risk management specialists Review specialist and operational risk assessment and management processes and link to the risk management toolkit</p>	<p>CRM TBA</p>	<p>31/03/2008 TBA</p>	<p>Additional resource likely to be required for this review</p>
7	<p><b>Change Risk Management</b> Engage and train specialists responsible for providing risk management advice in respect of programmes and projects</p>	<p>CRM/Head of Programme &amp; Project Support</p>	<p>Ongoing</p>	

	Update advice and guidance relating project and programme risk management	CRM	31/03/2008	
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