

ANNUAL GOVERNANCE STATEMENT ACTION PLAN 2009/10

	Governance Issue 2009/10	Agreed Action	Progress to date	Deadline
1.	<p>Although the MPS have made improvements in ensuring risks are appropriately analysed and dealt with at command unit level a number of concerns remain as detailed below:-</p> <ul style="list-style-type: none"> • there remains a disconnection between operational level risk management and risk management by the top of the MPS. • Highest-level risks are inadequately identified and not linked to the key strategic drivers. • High-level Risk Register is incomplete and still 'work-in-progress 	Further develop the Authority's oversight of risk management in the MPS	The arrangements for the oversight of risk management in the MPS were approved by Corporate Governance Committee in March 2009. The MPA Chief Executive now sits on the MPS Service Improvement Board (the executive group with the lead for risk management in the MPS). The Treasurer, Assistant Chief Executive and Deputy Director of Internal Audit meet with the MPS Director of Strategy and Improvement and MPS Director of Business Performance to review the MPS corporate risk register. Regular reports are provided to the Corporate Governance Committee and the MPS corporate risk register is an agenda item for this meeting.	ongoing
		To embed further risk management in OCUs and the MPA	<p>Meetings have been held with (B)OCUs and an approach is being developed to further embed risk management.</p> <p>The MPA Corporate Risk Register was approved by Corporate Governance Committee in June 2009 and continues to be reviewed and updated by the MPA SMT and BMG. The Authority strategic risks have been identified in the 2009/10 Business Plan and MPA business units</p>	ongoing

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			have identified and evaluated the risks associated with their individual workplans supporting the implementation of MetForward.	
		To develop further risk registers within the MPS	We have recently reviewed the business group risk registers.	Ongoing
		Roll out throughout the MPS the programme of risk management currently being developed	This will be handled by Finance Services and resources are mobilised to roll out the programme.	ongoing
		Development of an effective risk management escalation process	This is currently being reviewed.	Ongoing
2.	Whilst there have been improvements in control around procurement, through for example the implementation of a contracts database, and the revised procurement strategy there remains areas of significant concern. Such as:- <ul style="list-style-type: none"> • Use of contracts either not let competitively or extended on a single tender basis 	Develop a detailed implementation plan to ensure effective delivery of the new procurement strategy Increase member oversight of procurement issues including delivery of	The MPA/MPS Procurement Strategy was approved by the Authority in June 2009. The implementation plan for the Strategy is currently being developed and will be submitted to Resources sub-committee. Resources sub-committee will be monitoring progress against the implementation plan and reporting to	September 2009 September 2009

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	<ul style="list-style-type: none"> Continued difficulties in recruiting sufficient procurement professionals which has had an adverse impact on the ability of the MPS to keep on top of the tendering and contract management processes 	the procurement strategy and compliance issues	<p>Finance and Resource Committee at least annually.</p> <p>Resources sub-committee will also receive regular reports on non-compliance</p>	October 2009
3.	The control environment is not at an acceptable level as highlighted by (a) the Director of Internal Audit's independent opinion on the adequacy and effectiveness of the system of internal control (b) the external audit annual letter that highlighted amongst other things the need to improve the system of internal control and compliance with financial regulations.	Increase oversight on issues raised in audit and inspection reports both at Corporate Governance Committee and the MPS performance board	The Director of Internal Audit is to provide more detailed quarterly progress reports to Corporate Governance Committee in line with the proposals agreed by the Committee in June 2009 the first of which is attached as a separate agenda item to this meeting.	September 2009
		Continue the roll out of risk control and fraud awareness training	The outcome of the fraud prevention programme carried out in 2008/9 and a draft report was submitted by the Audit Commission in July 2009. The next stage of the programme is currently being reviewed and considered and a joint MPA/MPS plan will be published for 2009/10.	October 2009
4.	A standardised approach to engaging with communities needs to be developed to enhance opportunities for London's communities to express their views and to work in partnership with others to ensure policing is delivered appropriately.	Undertake a review of the MPA/MPS community engagement strategy	The joint MPA/MPS community engagement strategy 2006 – 2009 is due for revision. The revision will be undertaken in partnership with the MPS and with input from relevant individuals, groups and organisations. The review will result in a clear comprehensive joint Community Engagement Strategy with accompanying action plans for both the MPA and the MPS. A Project Initiation	March 2010

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			Document (PID) for this project will be submitted to the Community Equalities and People Committee on 10 September	