

APPENDIX 2

2001/02 PRIORITIES AND OBJECTIVES

The MPA/MPS currently has sixteen objectives for *service delivery* (grouped under four priority headers) plus five objectives relating to areas of *sustained activity*. There are also priorities and objectives related to internal organisational development. The full list of priorities, objectives and areas of sustained activity (from the *MPA policing and performance plan 2001/02* pages 22-30) is shown below.

Service delivery priority 1: Making London's streets safer

1. To reduce street crime
2. To reduce gun related violent crime
3. To reduce violent crime in which offensive weapons or bladed instruments are involved
4. Anti-social behaviour objectives and targets will be set locally in each borough
5. To work with partners to reduce the proportion of youths who offend a second time
6. To process young offenders quickly
7. To ensure stop and search power is exercised appropriately and effectively

Service delivery priority 2: Keeping burglars out of London's homes and businesses

8. To reduce burglary

Service delivery priority 3: Reducing damage to London's communities caused by drug dealing

9. To reduce class A drugs supply
10. To increase the number of people referred to specialist drug treatment service from arrest referral schemes

Service delivery priority 4: Protecting Londoners from hate crime

11. To investigate racist incidents and racist crimes to the satisfaction of victims
12. To investigate homophobic crimes to the satisfaction of victims
13. To investigate domestic violence to the satisfaction of victims
14. To improve victim care and investigation in cases of rape
15. To increase the judicial disposal rate for child sex abuse
16. To run child abuse prevention initiatives in partnership with other agencies

Sustained activities for service delivery

17. To respond promptly to emergencies
18. To investigate homicide effectively
19. To work with other organisations to reduce the number of people killed or seriously injured in road collisions
20. To prevent, deter, disrupt and detect terrorist offences
21. To reduce autocrime

Developmental priority 1: Communicating and consulting better with Londoners and each other

22. To improve internal and external communication

Developmental priority 2: Making the Met great to work for

23. To reduce the number of working days lost through sickness

24. To achieve the planned establishment of the MPS

25. To increase the strength of visible ethnic minorities and females in the police

26. To deliver community and race relations training to police and front line civil staff

Developmental sustained activities

27. To improve professional standards across the MPS by continuing the development of proactive prevention and detection initiatives

28. To mainstream the best value regime to secure continuous improvement

29. To modernise information management

30. To modernise financial management

31. To modernise personnel management

TERMINOLOGY AND DEFINITIONS

The definition of a *priority* and an *objective* varies according to context. It is considered that, for the purpose of selecting priorities for 2002/03, each of the 31 objectives listed above should be included in the assessment process as 'proposed priorities'. This approach would allow the subsequent development of objectives to describe *what* will be done to deliver the priority (and any target) and the development of action plans to describe *how* each objective would be delivered.

The approach would also allow the MPA/MPS to set corporate priorities and to facilitate local flexibility by (for example):

- agreeing that different BOCUs will make different contributions to a corporate priority and target (ie bespoke targets);
- agreeing that different BOCUs may use different methods to contribute to a corporate priority and target (ie bespoke objectives).

In other words, BOCUs could vary in the type and degree of contribution made towards a corporate priority and/or target according to local circumstances.