

MPS Drugs Strategy 2007-10 & Delivery Plan



**METROPOLITAN
POLICE**

Working together for a safer London



Our Vision

To make London safer by working with partners to disrupt the supply and reduce the use of illegal drugs

Aim 1

We will work to reduce the demand for illegal drugs and the social and economic harm caused by illicit use through a coordinated approach with our partners and stakeholders.

Aim 2

We will seek to disrupt and reduce the supply of illegal drugs, especially in our worst affected neighbourhoods, by working with partner agencies and by focusing on intelligence gathering, prevention and enforcement activity.

The MPS Approach

- 1. Tackling Class A trafficking**
- 2. Disrupting open markets – tackling blatant use in public places.**
- 3. Closing crack houses**
- 4. Disrupting cannabis cultivation**
- 5. Arresting and diverting PPO drug users**
- 6. Working Together in Partnership – Supporting Communities**
- 7. Seizing assets / disrupting funds**

MPS Drugs Strategy 2007-10 - Delivery Plan

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
1. Tackling Class A Trafficking					
1.1.	Target Criminal Networks engaged in the trafficking of illegal drugs.	Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing Other Supporting Departments/units: Intelligence Development and Analysis Unit (SCD) Middle Markets Drugs Project (SCD) Special Intelligence Section (SCD) Borough Command Units (TP) Directorate of Public Affairs (DPA)	Develop intelligence with a view to dismantling criminal networks. Target networks involved in drugs supply. Cross-border and Pan London operations as appropriate. Target individuals involved in drugs supply in response to community concerns identified at the ward level.	1.1.1	Achieve year on year increase in the number of identified networks disrupted.
				1.1.2	Improve PPAF ¹ SPI 6b: percentage of supply offences brought to justice, and of these the percentage for cocaine and heroin supply.
				1.1.3	Positive media coverage with respect to MPS proactive operations.
1.2	Respond to locally identified community concerns by reducing drug harms in neighbourhoods.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units Central Operations (CO) Central Tasking Office (TP/SCD/CO) Intelligence Development and Analysis Unit (SCD)	Utilise TP/SCD/CO resources as appropriate. Improve training for frontline officers to combat drugs related activity. Support local operations targeting dealers at street level. Support the most affected wards by introducing covert policing / test purchase operations.	1.2.1	The number of TP/SCD operations sanctioned by Coordinating and Tasking Office
				1.2.2	Increased confidence and satisfaction.

¹ National Community Safety Plan 2006 - 2009 (PPAF may soon be replaced by APACS – Assessment of Policing & Community Safety).

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
1.3	Tackle emerging drug threats	Assistant Commissioner Specialist Crime Other Supporting Departments/units: Intelligence Development and Analysis Unit (SCD) Drugs Directorate (SCD) Directorate of Public Affairs (DPA)	We will monitor emerging drugs trends and prepare for emerging threats e.g. methamphetamine and chemical precursors. Monitor changes in legislation. Update our enforcement policies and tactics to deal with changes in the nature of drug use and supply. Publicise emerging threat	1.3.1	Intelligence products, strategy and policy papers.
				1.3.2	The creation of Standard Operating Procedures to deal with emerging threats.
				1.3.3	Presentations and events.
2. Disrupting open markets – tackling blatant use in public places.					
2.1	Combat the open selling of drugs on London's streets.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units (TP) Central Tasking Office (TP/SCD/CO)	Arrest individuals involved in drugs supply in open markets in response to local community concerns. Apply a multi-agency problem solving approach to street dealing. Support local initiatives through the tasking process with central resources in specified problem areas.	2.1.1	Improve PPAF2 SPI 6b: percentage of supply offences brought to justice, and of these the percentage for cocaine and heroin supply.
2.2	Support enforcement through better understanding of the problem.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units (TP) Safer Neighbourhood Teams (TP) Central Tasking Office (TP/SCD/CO)	Undertake audits at ward level to identify areas where drugs are of concern. BOCUs to seek to develop intelligence up the drug supply chain. Seek to close the intelligence gap between level 1 and 2. Creation of tactical and strategic drugs	2.2.1	Increased confidence and satisfaction from Safer Neighbourhood Teams (SNT) Public Attitude Surveys Positive indications from the British Crime Survey ³

2 National Community Safety Plan 2006 - 2009.

3 SPI 10c: Using the British Crime Survey, perceptions of drug use/drug dealing. (National Community Safety Plan 2006 – 2009)

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
		Intelligence Development and Analysis Unit (SCD)	<p>profiles.</p> <p>Provide supporting intelligence to level 1 and 2 drugs operations and encourage boroughs to jointly tackle cross-border offenders.</p> <p>Build an intelligence picture of drugs supply from the bottom up.</p>		
3. Closing crack houses					
3.1	Prompt and permanent closure of identified crack houses in response to local community concerns.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units (TP) Central Property Services (DOR) Drugs Directorate (SCD)	Facilitate civil action to support closures. Develop an MPS crack house closure protocol. Best practice enforcement and prevention binding on all BOCUs.	3.1.1	Closure compliance on identified crack houses.
				3.1.2	Increased community confidence and satisfaction.
4. Disrupting Cannabis Cultivation					
4.1	We will target Criminal Networks who pose a risk to communities by engaging in the	Assistant Commissioner Specialist Crime Assistant Commissioner	Develop intelligence on networks involved.	4.1.1	4Achieve year on year increase in the number of identified networks disrupted.

4 SCD Performance Indicator – numbers specific to criminal networks involved in drugs can easily be extracted

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
	production of illegal drugs.	<p>Territorial Policing</p> <p>Other Supporting Departments/units: Intelligence Development and Analysis Unit (SCD) Borough Command Units (TP) Central Property Services (DOR) Air Support Unit (CO)</p>	<p>Raise awareness within local communities, identifying sites by Increasing community intelligence and utilising Air Support Unit.</p> <p>Partnership working with power companies and estate agencies to identify sites.</p> <p>Close down cannabis production sites in response to local community concerns.</p>	4.1.2	Prosecution of offenders and confiscation of assets.
4.2	Reduce availability of premises for use in the production of cannabis.	<p>Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing</p> <p>Other Supporting Departments/units: Borough Command Units Performance Information and Improvement Unit (SCD)</p>	<p>Continue to dismantle identified grow sites and destruction of crops and equipment.</p> <p>Raise awareness of letting agents/landlords to the potential criminal use of properties.</p> <p>Monitor the number of intelligence reports and cultivation sites closures.</p>	4.2.1	Closure of sites and seizure of drugs.

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
				4.2.2	5 Improved community satisfaction – SNT Surveys MPS Public Attitude Surveys British Crime Survey.
5. Arresting and Diverting Prolific & Priority Offender (PPO) Drug Users					
5.1	Use coercive powers to facilitate drug using PPOs into treatment.	Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units Drugs Directorate (SCD) Performance Information and Improvement Unit (SCD)	Maximise drug-testing opportunities, ensuring that PPOs arrested for non trigger offences are considered for drug tests on every occasion. Enforce required assessment and restriction on bail legislation where users refuse to take advantage of treatment opportunities. Support the enforcement of breaches of Drug Rehabilitation Requirement Orders in the case of PPOs and other serious offenders with a premium arrest protocol. Develop a protocol with Probation	5.1.1	6 50% increase in all PPOs considered for DIP intervention through inspectors' drug test authorisations.
				5.1.2	Number of PPOs prosecuted for failing to attend assessments or arrested for breaching restrictions on bail.
5.2	Improve our knowledge of the habits of drug using PPOs.	Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing		5.2.1	Reduction in time taken to arrest offenders.

5 SPI 10c: Using the British Crime Survey, perceptions of drug use/drug dealing. (National Community Safety Plan 2006 – 2009)

6 Performance Indicator developed this planning year 2006/07.

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
		Other Supporting Departments/units: Borough Command Units Drugs Directorate (SCD) Performance Information and Improvement Unit (SCD)	Service to fast track breaches of community orders by PPOs and other serious offenders. Improve our knowledge of the habits of drug using PPOs. The provision of a regularly updated list of PPOs who have tested positive to ensure that the right offenders are targeted.	5.2.3	Developing protocols for: Arresting those failing to appear for required assessment and breaching restrictions on bail Bringing before the court those breaching Drug Rehab Requirement orders.
6. Working Together in Partnership - Supporting Communities.					
6.1	Develop a comprehensive understanding of drugs within communities and deal with community concerns with regards to drug offences.	Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units Drugs Directorate (SCD) Intelligence Development and Analysis Unit (SCD)	Work in partnership with local Drug Action Teams to identify problems and alleviate harm.	6.1.1	Operations and initiatives initiated from community intelligence.
			Promote joint agency problem solving initiatives to tackle drugs.	6.1.2	Extension of rollout.
			Extension of the Drugs Intervention Programme to all 32 boroughs. (Subject to Home Office funding. It has been confirmed that there is no funding available for 2007/08). Development of the Central Drugs Trafficking Database (CDTD). Develop intelligence on drugs trafficking at borough level.	6.1.3	Migration of the CDTD to Met Intelligence Bureau (MIB).

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
6.2	Seek to reduce the number of new users by increasing awareness of consequences of drug misuse.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units Safer Neighbourhoods Youth Team (TP) Drugs Directorate (SCD) Directorate of Public Affairs (DPA)	Prioritise young people in our publicity and media campaigns.	6.2.1	Successful operational activity to be supported by positive media coverage.
6.3	Specifically target those who supply to young people in response to local community concerns.	Assistant Commissioner Territorial Policing Other Supporting Departments/units: Borough Command Units Safer Neighbourhood Teams Directorate of Public Affairs (DPA)	Prioritise enforcement against dealers operating in the vicinity of schools, youth clubs and similar locations. Through Safer Neighbourhood Teams develop intelligence and enforce action against those dealing to young people.	6.3.1	Improved community satisfaction – SNT Surveys in affected wards.
7. Seizing Assets/disrupting funds					
7.1	Increase the number and amount of assets seized and subsequent confiscations.	Assistant Commissioner Specialist Crime Assistant Commissioner Territorial Policing Other specific Departments Performance Information and Improvement Unit	Increase the number of financial investigations of offenders charged with drugs trafficking. Increase the number of POCA interventions. Publicise the asset recovery of drug dealers' possessions to remove the	7.1.1	7Achieving 50% increase per BOCU on the number of Asset Recoveries against those charged with trafficking offences.
				7.1.2	Increased number of seizures and confiscations.

Ref.	What we seek to do	Who is Responsible	How will we achieve it	Ref.	Recognising Success
		(SCD)	'role model' image of drug dealing.	7.1.3	Increase in asset recovery More publicised cases.

Abbreviations

BOCU	Borough Operational Command Unit
CO	Central Operations
DPA	Directorate of Public Affairs
DOR	Directorate of Resources
MIB	Met Intelligence Bureau
MPS	Metropolitan Police Service
POCA	Proceeds of Crime Act
PPAF	Police Performance Assessment Formula
PPO	Prolific and Priority Offenders
SCD	Specialist Crime Directorate
SNT	Safer Neighbourhood Team(s)
SPI	Statutory Performance Indicator
TP	Territorial Policing