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**MPA BUDGET SUBMISSION**  
**TO THE GLA**  
**NOVEMBER 2003**

**PART 4**  
**DRAFT**  
**CAPITAL PLAN**  
**2004/05 TO 2008/09**

## 4. **Capital Plan 2004/05 to 2008/09**

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## **Introduction**

1. The capital expenditure plan for 2004/05 to 2008/09 has been developed in accordance with budget guidance issued by the Mayor on 30 May 2003.
2. The budget guidance stated that the capital expenditure plan should include:
  - a statement of funding available detailing the various sources;
  - a list of all the proposed projects including:
    - total cost of each project (minor projects grouped together);
    - previous years' expenditure (in total);
    - cost in 2004/05; and
    - projected cost over the next four years i.e. 2005/06 to 2008/09.
  - a statement linking capital expenditure in the delivery of objectives/priorities and to show the impact on the revenue budget; and
  - a statement outlining how projects have been prioritised and how performance is to be monitored and evaluated.

## **Overall Position**

3. The medium term capital expenditure programme for 2003/04 to 2007/08 was approved by the MPA Finance Committee in April 2003. It confirmed the capital programme for 2003/04 and the capital allocations for future financial years. Since that time further changes have been made to the current year's programme in respect of slippage from 2002/03 to both 2003/04 and 2004/05 in respect of the rephrasing of the C3i Programme and other projects.
4. It has been acknowledged that the scale of funding that can be made available for improvements to the MPA estate is insufficient to finance the full range of schemes initially proposed to be undertaken over the course of the capital programme 2003/04 to 2007/08. It is also recognised that the growth in police numbers and the introduction of police community support officers brings with it accommodation issues that must be addressed.
5. In May 2003 the document 'Building Towards the Safest City 2003-08' was agreed by the Authority. This set out the revised property and estate strategy and explained how it complemented the MPS vision of making London the safest major city in the world. To meet our property needs it was acknowledged "we need to come up with some new and radical thinking to ensure (proposed) solutions are affordable, deliverable and in line with diverse and often complex front-line policing needs." The land and buildings element of the capital programme was reviewed and investment has moved to a policing priority theme based approach, concentrating on the statutory obligations placed on the MPA.

6. Property is a long-term investment which must be balanced against ever changing policing priorities. "Our buildings have to meet both our needs of today as well as our future demands. Too much of our estate is outdated and in the wrong place. The aim is to correct this in a dynamic and innovative way. Simply upgrading or renewing the Estate is no longer an option." The MPS estate is valued at £1.4bn with over 30% of the 600 buildings being built pre 1940. The estate requires investment of circa £200m per annum, compared to current investment of circa £20m per annum. The revised thinking is now reflected in the land and building capital schemes shown with the capital programme for 2004/05 to 2008/09. The position will be closely monitored to ensure that we can respond to investment opportunities as and when they present themselves
7. Other key areas of the capital programme, e.g. IT and transport have also been reviewed. Significant investment in information technology continues to be made and implementation of the information strategy is critical in providing structured support to the fight against crime. Interrelated criminal justice, crime management, information management, and intelligence systems are being developed. Resource systems are also being enhanced, e.g. HR and Finance to ensure efficient and effective use of manpower and equipment can be made. In addition to these initiatives, considerable IT investment will result through the C3i Programme – see paragraph 16. Vehicles and boats remain essential assets to support front line policing in the capital. In the competitive motor vehicle industry negotiation with suppliers ensures that vehicles and equipment are acquired at advantageous prices.
8. A summary of the expenditure proposals for 2004/05 and the next four years, i.e., 2005/06 to 2008/09 and the resultant resourcing proposals are set out in Schedule 4.1. Details of individual projects are set out in Schedules 4.2 to 4.6 in respect of each business group/programme of works.
9. The MPA Finance Committee will review the capital programme in December 2003 in the light of the announcement by the Home Office of the capital settlement for 2004/05 for police authorities and the introduction of the CIPFA Prudential Code (see paragraphs 17-19 below).

## **Resources**

10. The capital plan has been prepared on the understanding that funding will be available from capital grant, capital receipts, capital reserves, specific grants awarded for named projects, and borrowing via the use of supplementary credit approvals (SCAs). The plan assumes no utilisation of revenue sources of income and has no direct financial implications on the precept to be levied by the Greater London Authority.

11. Future availability of funding is based on the following assumptions:

- police capital grant – as per 2003/04 level;
- Borrowing (SCAs) – as per 2003/04 level.
- capital receipts (see paragraph 12 below);
- usable capital reserves (see paragraphs 13-15 below);
- specific capital grants (see paragraph 16 below);

### **Capital Receipts**

12. The disposal of surplus assets is projected to yield £10m in 2004/05 and £7m per annum thereafter. This is in line with previous estimates and therefore does not afford the MPA the chance to review the scale of the capital programme.

### **Capital Reserves**

13. Over recent years it has been possible to utilise usable capital reserves to support the capital programme. Usable capital reserves have remained particularly buoyant as a result of the policy decision to continue sales of the residential estate. However, the level of reserves will steadily diminish to the point where beyond financial year 2005/06 it will not be prudent to consider further reducing capital reserves. Only a small element of the increase in reserves at 31<sup>st</sup> March 2003, (beyond that originally forecast) relates to real savings in capital expenditure, and this has been earmarked, along with £4m savings from the revenue expenditure programme 2002/03, for use during 2003/04 for MPA estate improvements, with the remainder financing slippage on projects from 2003/04.

14. In preparing the five-year programme, it has been recognised that a suitable level of capital reserves should be maintained to ensure:

- security in respect of major projects such as the C3i Programme should funding or cashflow problems arise;
- reassurance that reserves are not denuded to such a level that serious financial concerns would arise;
- safety from the effects of reduced in year capital receipts; and
- reassurance that reserves provide sufficient flexibility should critical capital expenditure issues arise.

15. By the end of 2005/06 capital reserves will have reduced to a level that directs a suitable degree of caution is exercised. This is especially so in view of the major programme of work being undertaken under the C3i Programme umbrella. For this reason the capital expenditure envelope for 2006/07 and future years has been set at £55.5m (excluding specific grant projects). This sum equates to the forecast level of in-year funding and capital receipts and would not be expected to require any draw down from reserves.

### **C3i Programme**

16. Whilst the C3i Programme is largely funded from specific grant provided by the Home Office, it is recognised that £11.147m of MPA funds were invested at the onset of the project and further monies will be required to secure a successful conclusion. The scale of the project and the major outlay involved demands that the project is closely monitored. Timing problems are arising due to additional security considerations and it is acknowledged that with no further funds available from the Home Office, the expenditure profile for the C3i Programme must be managed within the overall cash flow profile of the MPA capital plan 2004/05 to 2008/09. To this end, discussions have taken place with the Home Office to ensure that the payment profile of the relevant specific grant closely aligns with forecast expenditure.

### **Prudential Code**

17. The Local Government Act 2003, which enables the regulation of capital finance to change to a system of self-regulation under a new CIPFA Prudential Code, has only recently received Royal Assent. Whilst several consultation papers have already been issued by the Government, a number of key announcements are still required before the full practical implications can be assessed. Secondary legislation in the form of the issue of capital financing regulations is also required. At this stage the capital plan has been prepared on the understanding of funding resources presently available to the Authority. No assumptions have been being made regarding additional borrowing opportunities potentially provided by the Prudential Code.
18. When the final CIPFA Prudential Code and revised Government capital finance regulations are available a review of support provided to the capital plan through borrowing will be undertaken by the Authority and submitted to the Mayor for approval.
19. All information in respect of prudential indicators and relevant borrowing limits will be submitted to the Mayor, as necessary, to determine appropriate debt levels for 2004/05 and subsequent years. At the present time, borrowing requirements as built into the funding of the capital programme have been pitched at the level of SCAs presently received through the capital settlement. However, it is recognised that the Step Change Programme (Part Five of the submission) as well as involving a considerable increase in operating revenue expenditure is likely to require considerable capital investment in terms of accommodation and equipment. This is necessary to ensure that the enlarged Service has suitable premises, vehicles, IT, etc. to provide an efficient and effective policing presence in London. The level of capital investment involved is beyond present funding resources and the Prudential Code is thought to provide the means whereby increased borrowing levels will allow capital expenditure to grow with the increase in uniformed officer numbers.

20. The list of Indicators to be calculated and used in determining the appropriate level of borrowing to be negotiated by the Authority in support of capital expenditure are shown at the end of this submission.

### **'Towards the Safest City'**

21. The need to match asset investment with policy goals has long been recognised, and the corporate objectives noted within 'Towards the Safest City' have been fundamental in determining those projects which should be included within the five year capital programme. This document has also been instrumental in leading to the publication of 'Building Towards the Safest City 2003-08' and the IT Strategy. These statements have initiated the need to adopt focussed strategies for policy delivery, concentrating on legislative and key policing aims rather than individual schemes of work. There is an emphasis on being innovative and cost effective in the use of available funding.

### **Revenue Consequences**

22. When preparing the five-year capital plan recognition has been taken of (a) the revenue costs of implementation; and (b) on-going costs once projects are completed e.g maintenance, etc. (The former of these are noted against named capital schemes within the accompanying schedules.) All estimated revenue costs associated with the five-year capital plan have been incorporated within the revenue budget submission for 2004/05 and in the medium term financial projections for future years.

### **Prioritisation and Monitoring**

23. Capital resources have been allocated to MPS business group areas on the basis of previously approved MPA capital prioritisation policy. Key criteria in determining the inclusion of individual projects include:
- projects to which the MPA is contractually committed;
  - support for operational objectives within the '*Towards the Safest City*' corporate planning framework;
  - projects essential to deliver significant efficiency gains; and
  - replacement of inadequate accommodation and/or equipment.

### **Forward View**

24. The continued growth in police officers and police support staff numbers, and the advent of police community support officers, brings with it increased demand for suitable accommodation and equipment for daily tasks to be performed. This coupled with the dilapidated condition of much of the MPA estate, and the pressure to introduce modern technology and vehicles to assist in the fight against crime, means that the present capital programme is regarded as inadequate to meet real needs.

25. Decisions on which capital projects should proceed will be taken in line with the criteria listed above. Demands on the revenue budget are such that any significant use of revenue funds to finance capital projects cannot realistically be considered. The consequence of this is that important schemes of work are likely to be delayed longer than should be appropriate for a modern police force.
26. Discussions will be held with the Home Office to explore the possibility of increasing the level of direct capital funding, i.e., grant that can be made available. Meanwhile, steps will be taken to explore innovative ways of securing improved assets for use by the Authority, e.g., partnership arrangements, sponsorship, etc.



**PRUDENTIAL CODE - PRUDENTIAL INDICATORS**

**Affordability Indicators**

Estimates of ratio of financing costs to net revenue stream

Actual ratio of financing costs to net revenue stream

Estimates of incremental impact of capital investment decisions on the Council Tax

Net borrowing and the capital financing requirement

**Capital Expenditure, External Debt and Treasury Management Indicators**

Estimates of capital expenditure

Actual capital expenditure

Estimates of capital financing requirement

Actual capital financing requirement

Authorised borrowing limit

Operational debt boundary

Actual external debt

Fixed and variable interest rate exposures

Age maturity structure of borrowing

Total principal sum invested for periods longer than 364 days.

**Medium Term Capital Plan 2004/05 to 2008/09**

<b>Expenditure</b>	<b>Future Capital Expenditure</b>					<b>Associated Revenue Expenditure</b>		
	<b>2004/05 £000</b>	<b>2005/06 £000</b>	<b>2006/07 £000</b>	<b>2007/08 £000</b>	<b>2008/09 £000</b>	<b>2004/05 £000</b>	<b>Future Years £000</b>	<b>Total Revenue £000</b>
Property Services	21,300	22,401	20,836	20,836	20,836	0	4,302	4,302
Directorate of Information - excluding C3i programme	19,600	21,000	19,500	19,500	19,500	0	26,814	26,814
Transport Services	16,550	13,850	14,875	14,875	14,875	0	12,375	12,375
Other Plant & Equipment	200	300	300	300	300	0	0	0
<b>Total - Business Groups</b>	<b>57,650</b>	<b>57,551</b>	<b>55,511</b>	<b>55,511</b>	<b>55,511</b>	<b>0</b>	<b>43,491</b>	<b>43,491</b>
Directorate of Information - C3i Programme	73,763	14,664	5,224	0	0	7,756	12,154	19,910
<b>Grand Total - All Projects</b>	<b>131,413</b>	<b>72,215</b>	<b>60,735</b>	<b>55,511</b>	<b>55,511</b>	<b>7,756</b>	<b>55,645</b>	<b>63,401</b>
<b>Funding</b>	<b>2004/05 £000</b>	<b>2005/06 £000</b>	<b>2006/07 £000</b>	<b>2007/08 £000</b>	<b>2008/09 £000</b>			
Police Capital Grant	24,402	24,402	24,402	24,402	24,402			
Supplementary Credit Approvals	16,842	16,842	16,842	16,842	16,842			
Capital Receipts	10,000	7,000	7,000	7,000	7,000			
Usable Capital Reserves	5,406	8,307	6,267	6,267	6,267			
Other	1,000	1,000	1,000	1,000	1,000			
<b>Total - Funding of Business Groups</b>	<b>57,650</b>	<b>57,551</b>	<b>55,511</b>	<b>55,511</b>	<b>55,511</b>			
C3i Programme - Specific Grants	40,000	31,600						
Usable Capital Reserves from Main Programme	33,763	(16,936)	5,224					
<b>Total Funding</b>	<b>131,413</b>	<b>72,215</b>	<b>60,735</b>	<b>55,511</b>	<b>55,511</b>			

## Property Services: Medium Term Capital Plan 2004/05 to 2008/09

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure						Associated Revenue Expenditure			
			Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000	
DA508001	<b>Wembley Police Station and Section House Alterations</b>	1999/00	10,263	280	65	0	0	0			86	86
DA575001	Utilisation of section house to provide additional borough and new custody accommodation.											
DA556001												
	<b>Total 1999/00 Starts</b>		<b>10,263</b>	<b>280</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>86</b>	<b>86</b>
DA640001	<b>Acton Front Office &amp; Custody Suite</b>	2002/03	2,000	4,000	1,300	0	0	0			700	700
DA706001	Refurbishment of front office and custody suite at Acton Police Station.											
DA707001												
DM565001	<b>Front Office Refurbishment Programme</b>	2002/03	2,961	2,800	1,856	0	0	0			1,193	1,193
DM625001	Works to incorporate Disability Discrimination Act improvements to front offices at all sites.											
M647, M650												
DA667001	<b>Criminal Justice Accommodation</b>	2002/03	1,030	1,000	1,000	0	0	0			0	0
	Enabling works associated with the Criminal Justice project where CJ units and crown prosecution staff work side by side.											
R921000	<b>Child Protection Team Accommodation</b>	2002/03	728	569	200	200	200				0	0
	Metropolitan Police Service-wide accommodation for child protection team units.											
A696001	<b>Operation Cleansweep</b>	2002/03	121	800	800	800	800	800			2,247	2,247
	Improvements to locker and shower rooms, etc											
A699001	<b>Lambeth - Major Fit Out Of Leased Offices</b>	2002/03	1,593	170	0	0	0	0			0	0
	Re-fit of leased offices for use by Lambeth Borough.											
DA606001	<b>Dagenham Custody Suite Amelioration</b>	2002/03	1,341	172	0	0	0	0			48	48
	Works associated with Dagenham Police Station custody area.											
DA682001	<b>Hendon - Croft Gym</b>	2002/03	1,296	66	0	0	0	0			17	17
	Refurbishment and conversion to classroom											
DA683001	<b>Hendon - Simpson House Canteen</b>	2002/03	992	43	0	0	0	0			11	11
	Simpson House Canteen refurbishment											
	<b>Total 2002/03 Starts</b>		<b>12,062</b>	<b>9,620</b>	<b>5,156</b>	<b>1,000</b>	<b>1,000</b>	<b>800</b>	<b>0</b>	<b>4,216</b>	<b>4,216</b>	
A702001	<b>Relocation of Department of Information's Technical Support Unit</b>	2003/04	532	2,000	2,500	0	0	0			0	0
	Amelioration of accommodation for revised occupation.											
TBA	<b>NW Stadium</b>	2003/04	72	306	645	15	0	0			0	0
	Improvements to present accommodation											
TBA	<b>Site Security</b>	2003/04	1,500	0	0	0	0	0			0	0
TBA	<b>Minor Works Met-wide</b>	2003/04	2,069	500	500	500	500	500			0	0
TBA	<b>Tintagel House (low density scheme)</b>	2003/04	500	1,500	0	0	0	0			0	0
TBA	<b>Heathrow Office fit out</b>	2003/04	500	1,500	0	0	0	0			0	0
	<b>Total Carried Forward</b>		<b>5,173</b>	<b>5,806</b>	<b>3,645</b>	<b>515</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Property Services: Medium Term Capital Plan 2004/05 to 2008/09

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure						Associated Revenue Expenditure		
			Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
	Brought Forward		5,173	5,806	3,645	515	500	500	0	0	0
TBA	NSY Disability Discrimination Act - toilets etc Implementation of Disability Discrimination Act requirements	2003/04	400	400	400	0	0	0		0	0
TBA	Disability Discrimination Act - overall compliance Implementation of Disability Discrimination Act requirements	2003/04	1,000	1,250	1,000	1,000	1,000			0	0
TBA	Security Enhancements	2003/04	1,500	1,000	0	0	0	0		0	0
TBA	Cell Refurbishments (including extensions)	2003/04	1,831	2,000	2,000	2,000	0	0		0	0
TBA	Utilisation works	2003/04	1,500	1,500	1,500	1,500	1,500	1,500		0	0
TBA	Project Sapphire	2003/04	150	150	150	150	150	150		0	0
TBA	Operational Support	2003/04	500	500	500	500	500	500		0	0
TBA	Power and Generator renewals	2003/04	1,000	1,200	2,200	0	0	0		0	0
TBA	Central office refits - CP programme	2003/04	2,000	2,000	0	0	0	0		0	0
	<b>Total 2003/04 Starts</b>		<b>15,054</b>	<b>15,806</b>	<b>11,395</b>	<b>5,665</b>	<b>3,650</b>	<b>2,650</b>	<b>0</b>	<b>0</b>	<b>0</b>
TBA	CAD Room strip outs / refits	2005/06	0	0	5,000	2,000	0	0		0	0
	Projects Awaiting Prioritisation	2005/06			785						
	<b>Total 2005/06 Starts</b>		<b>0</b>	<b>0</b>	<b>5,785</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TBA	New Priority OCU Accommodation/Stations	2006/07	0	0	0	12,000	16,000			0	0
	Projects Awaiting Prioritisation	2006/07				171					
	<b>Total 2006/07 Starts</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>12,171</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Projects Awaiting Prioritisation	2007/08					186				0
	<b>Total 2007/08 Starts</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>186</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Projects Awaiting Prioritisation	2008/09						17,386			
	<b>Total 2008/09 Starts</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,386</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Property Services: Medium Term Capital Plan 2004/05 to 2008/09

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure					Associated Revenue Expenditure			
			Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
	<b><u>Property Services Summary</u></b>										
	Total expenditure for schemes commencing in	1999/00	10,263	280	65	0	0	0	0	86	86
	Total expenditure for schemes commencing in	2002/03	12,062	9,620	5,156	1,000	1,000	800	0	4,216	4,216
	Total expenditure for schemes commencing in	2003/04	15,054	15,806	11,395	5,665	3,650	2,650	0	0	0
	Total expenditure for schemes commencing in	2005/06	0	0	5,785	2,000	0	0	0	0	0
	Total expenditure for schemes commencing in	2006/07	0	0	0	12,171	16,000	0	0	0	0
	Total expenditure for schemes commencing in	2007/08	0	0	0	0	186	0	0	0	0
	Total expenditure for schemes commencing in	2008/09	0	0	0	0	0	17,386	0	0	0
	Less over-programming			-4,406							
	<b>Total Schemes</b>		<b>37,379</b>	<b>21,300</b>	<b>22,401</b>	<b>20,836</b>	<b>20,836</b>	<b>20,836</b>	<b>0</b>	<b>4,302</b>	<b>4,302</b>
	<b>Total Property Services Department Projects</b>		<b>37,379</b>	<b>21,300</b>	<b>22,401</b>	<b>20,836</b>	<b>20,836</b>	<b>20,836</b>	<b>0</b>	<b>4,302</b>	<b>4,302</b>

## Directorate of Information : Medium Term Capital Plan 2004/05 to 2008/09

Scheme Reference	Project Strand	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure						Associated Revenue Expenditure		
				Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
				R958701	Aware Ph2	<b>Infrastructure Renewal Programme</b> <b>Secure External Gateway.</b> - To provide a "confidential" level network and secure access to external services.	2000/01	351	50	50	50	50
TBA	Aware Ph2	<b>Terminal Equipment Room health and safety (PSD work).</b> - AWARE Phase 2 To satisfy H&S requirements in Terminal Equipment Rooms.	2002/03	1,000	250	250	250	250	250		0	0
R964001	Aware Ph2	<b>Mobile data - Additional cost of fast rollout AWARE Phase 2.</b> - To implement mobile data in vehicles in advance of previous plans.	2002/03	877	400	0	0	0	0		3,980	3,980
TBA	Aware Ph2	<b>AWARE application wrapping/ integration AWARE Phase 2.</b> - To facilitate reduced keying.	2003/04	450	300	250	200	200			0	0
TBA	Aware Ph2	<b>Rationalising Servers/ ASP Service Provision AWARE Phase 2.</b> - To reduce costs of estate by minimising the number of servers.	2003/04	750	500	300	250	250			0	0
TBA	Aware Ph2	<b>Storage / SANS/ NAS AWARE Phase 2.</b> - To provide additional data storage capacity.	2003/04	1,000	1,000	1,000	750	500			650	650
TBA	Aware Ph2	<b>Citrix/ MDT/ AWARE Phase 2.</b> - To improve system performance and mobility.	2003/04	250	500	200	0	0	0		400	400
TBA	Aware Ph2	<b>IP / Telephony.</b> - To allow data, image and voice to share a common network and hence improve quality and reduce costs.	2003/04	1,000	750	750	500	500			300	300
TBA	Aware Ph2	<b>IP / Video.</b> - To allow data, image and voice to share a common network and hence improve quality and reduce costs.	2003/04	300	200	200	150	150			0	0
TBA	Aware Ph2	<b>Network - Quality of service / network management.</b> - To allow data, image and voice to share a common network and hence improve quality and reduce costs.	2003/04	410	300	300	250	200			4,000	4,000
TBA	Aware Ph2	<b>Public Key Infrastructure (PKI).</b> - To provide a "confidential" level network and secure access to external services.	2003/04	300	200	200	100	100			600	600
TBA	Aware Ph2	<b>Meta Directories.</b> - Part of a mixture of projects to improve security and audit, data access and mobility.	2003/04	500	200	100	0	0	0		100	100
TBA	Aware Ph2	<b>X.500 Directory Services.</b> - Part of a mixture of projects to improve security and audit, data access and mobility.	2003/04	50	50	50	0	0	0		300	300
TBA	Aware Ph2	<b>Card Management system.</b> - Part of a mixture of projects to improve security and audit, data access and mobility.	2003/04	500	300	150	50	50			400	400
TBA	Aware Ph2	<b>Digital Security/ Signatures.</b> - Part of a mixture of projects to improve security and audit, data access and mobility.	2003/04	150	100	100	50	50			0	0
TBA	Aware Ph2	<b>CLARITY Middleware + Portal.</b> - Part of a mixture of projects to improve security and audit, data access and mobility.	2003/04	50	50	0	0	0	0		850	850
TBA	Aware Ph2	<b>Portals / e-Govmt.</b> - Access to MPS data In line with the e-government agenda.	2003/04	150	150	150	0	0	0		200	200
TBA	Aware Ph2	<b>NEXUS - PMS/Content Management.</b> - Access to MPS data In line with the e-government agenda.	2003/04	250	200	100	100	100			225	225
TBA	Aware Ph2	<b>NEXUS resilience node.</b> - Access to MPS data In line with the e-government agenda.	2003/04	400	150	100	50	50			0	0
TBA	Aware Ph2	<b>Mobile Forms.</b> - Access to MPS data In line with the e-government agenda.	2003/04	50	150	50	50	50			0	0
TBA	Aware Ph2	<b>Search Engine.</b> - Access to MPS data In line with the e-government agenda.	2003/04	400	200	0	0	0	0		100	100
TBA	Aware Ph2	<b>New Work (Unallocated).</b> - Unspecified as yet.	2005/06	0	0	8,700	4,700	5,000			0	0
		<b>Total Infrastructure</b>		<b>9,188</b>	<b>6,000</b>	<b>13,000</b>	<b>7,500</b>	<b>7,500</b>	<b>300</b>	<b>0</b>	<b>12,705</b>	<b>12,705</b>

## Directorate of Information : Medium Term Capital Plan 2004/05 to 2008/09

Scheme Reference	Project Strand	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure						Associated Revenue Expenditure		
				Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
TBA R956400 or	Crim Just <sup>1</sup>	Information Strategy Implementation NSPIS Case and Custody (MPS costs)	2001/02	728	600	300	0	0	0		2,500	2,500
R960399	Intell <sup>2</sup>	Legacy Enhancements	2001/02	263	150	100	100	100	100		200	200
TBA	Aware Ph2	Strategic Programme and Support Activities	2003/04	800	800	800	800	800	800		1,200	1,200
R960203	Crim Just <sup>1</sup>	Criminal Justice Enhancements - Interim CJ solutions	2003/04	500	200	0	0	0	0		100	100
R960302	Intell <sup>2</sup>	Crimint Replacement	2003/04	500	250	0	0	0	0		50	50
TBA	Intell <sup>2</sup>	PNC Component	2003/04	150	250	0	0	0	0		50	50
R960303	Intell <sup>2</sup>	Integrated Information Platform	2003/04	3,050	900	800	1,000	1,000			650	650
R960499	Crime <sup>3</sup>	Legacy Enhancements	2003/04	200	100	100	100	100	100		200	200
TBA	Crime <sup>3</sup>	CRIS development (crime management components)	2003/04	500	800	800	600	600			700	700
TBA	Crime <sup>3</sup>	SO5 CPT (SENTINEL)	2003/04	250	150	0	0	0	0		50	50
R960401	Crime <sup>3</sup>	Forensic case management	2003/04	1,500	1,500	0	0	0	0		250	250
TBA	Resp Mgt <sup>4</sup>	Legacy Enhancements	2003/04	100	50	50	50	50	50		100	100
R960501	Resp Mgt <sup>4</sup>	Corporate Gazetteer	2003/04	315	0	0	100	0	0		25	25
TBA	Resp Mgt <sup>4</sup>	MetDuties Phase 2 (full solution)	2003/04	1,400	2,000	1,500	1,000	0	0		1,050	1,050
TBA	Resources <sup>5</sup>	MetFIN replacement	2003/04	200	800	1,000	0	0	0		550	550
TBA	Resources <sup>5</sup>	Other Back Office solutions	2003/04	200	400	600	600	600	600		500	500
R923100	Info Mangt <sup>6</sup>	MetMIS roll-out (probably funded by PITO)	2003/04	200	500	0	0	0	0		150	150
TBA	Info Mangt <sup>6</sup>	Freedom of Information Act compliance	2003/04	300	250	0	400	400			250	250
TBA	Info Mangt <sup>6</sup>	Document management solution	2003/04	150	300	200	400	400			359	359
TBA	Enab Acts <sup>7</sup>	Clarity into production	2003/04	2,000	2,000	500	500	700			1,050	1,050
TBA	Crime <sup>3</sup>	Custody Imaging (Phase 2 component)	2004/05	0	300	0	0	0	0		100	100
TBA	Resources <sup>5</sup>	B-B solutions	2004/05	0	500	500	500	500	500		750	750
TBA	Enab Acts <sup>7</sup>	E-strategy	2004/05	0	800	750	1,250	1,650			1,050	1,050
R963204	Resources <sup>5</sup>	Corporate GIS	2006/07	0	0	0	100	0	0		25	25
TBA	Crim Just <sup>1</sup>	Unspecified new work (Unallocated). - Unspecified as yet.	2006/07	0	0	0	1,500	1,700			600	600
TBA	Intell <sup>2</sup>	Unspecified new work (Unallocated). - Unspecified as yet.	2006/07	0	0	0	1,500	1,700			800	800
TBA	Crime <sup>3</sup>	Unspecified new work (Unallocated). - Unspecified as yet.	2006/07	0	0	0	1,500	1,700			800	800
		<b>Total Information Strategy Programme</b>		<b>13,306</b>	<b>13,600</b>	<b>8,000</b>	<b>12,000</b>	<b>12,000</b>	<b>2,150</b>	<b>0</b>	<b>14,109</b>	<b>14,109</b>
		<b>Projects Awaiting Prioritisation</b>							17,050			0
		<b>Total 2008/09 Starts</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,050</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Directorate of Information : Medium Term Capital Plan 2004/05 to 2008/09**

Scheme Reference	Project Strand	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure						Associated Revenue Expenditure		
				Before 2004/05 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
		Total expenditure for schemes commencing in	1999/00	0	0	0	0	0	0	0	0	0
		Total expenditure for schemes commencing in	2000/01	351	50	50	50	50	50	0	600	600
		Total expenditure for schemes commencing in	2001/02	991	750	400	100	100	100	0	2,700	2,700
		Total expenditure for schemes commencing in	2002/03	1,877	650	250	250	250	250	0	3,980	3,980
		Total expenditure for schemes commencing in	2003/04	19,275	16,550	10,350	8,050	6,850	1,550	0	15,409	15,409
		Total expenditure for schemes commencing in	2004/05	0	1,600	1,250	1,750	2,150	500	0	1,900	1,900
		Total expenditure for schemes commencing in	2005/06	0	0	8,700	4,700	5,000	0	0	0	0
		Total expenditure for schemes commencing in	2006/07	0	0	0	4,600	5,100	0	0	2,225	2,225
		Total expenditure for schemes commencing in	2007/08	0	0	0	0	0	0	0	0	0
		Total expenditure for schemes commencing in	2008/09	0	0	0	0	0	17,050	0	0	0
		<b>Total Schemes</b>		<b>22,494</b>	<b>19,600</b>	<b>21,000</b>	<b>19,500</b>	<b>19,500</b>	<b>19,500</b>	<b>0</b>	<b>26,814</b>	<b>26,814</b>
<b>Total Directorate of Information</b>				<b>22,494</b>	<b>19,600</b>	<b>21,000</b>	<b>19,500</b>	<b>19,500</b>	<b>19,500</b>	<b>0</b>	<b>26,814</b>	<b>26,814</b>

**Notes:**

- 1 Crim Just A range of projects that seek to improve the performance of our current legacy applications and deliver a vastly improved level of functionality via NSPIS Case and Custody. This will include the ability to track cases and data sharing with partners.
- 2 Intell Projects that in total will move us towards the implementation of the National Intelligence Model (NIM). To do this we will have to replace the current Crimint application and improve access to our current legacy databases (including PNC).
- 3 Crime A mix of projects to move us from Crime Reporting (CRIS) to crime management. This will involve continued development of CRIS beyond R.10 with particular emphasis on integration and data entry. As part of this work we will develop a mobile interface to the STOPS database, improve the facilities available to the Child Protection OCU and implement a case management solution for forensics.
- 4 Resp Mgt These projects will satisfy the requirements of C3i as specified at present in relation to deployable resources, location management and mapping.
- 5 Back Office This work-stream will result in the next generation of finance and other resource management applications.
- 6 Info Mangt Projects which are aimed at providing management and performance data and which will enforce compliance with the Freedom of Information Act.
- 7 Enab Acts A range of technical and systems activities that will provide the underlying infrastructure upon which all new solutions will run and which will ensure that application integration is achieved.



**Transport Services: Medium Term Capital Plan 2004/05 to 2008/09**

MAIN PROGRAMME PROJECTS	Start Year	Future Capital expenditure					Associated Revenue Expenditure		
		2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000	Future Years £000	Total Revenue £000
<b>Cars</b>	annual	13,800	10,800	14,875	14,875	14,875		12,375	12,375
<b>Vans and Commercial Vehicles</b>	annual	} 0	} 0	} 0	} 0	0		-	-
<b>Boats</b>	annual	} 100	} 400	} 0	} 0	0		-	-
<b>Motorcycles</b>	annual	} 0	} 0	} 0	} 0	0		-	-
<b>Aircraft &amp; Support Equipment</b>	annual	} 50	} 50	} 0	} 0	0		-	-
<b>Equipping Fleet for Operational Service</b>	annual	2,600	2,600	0	0	0			
<b>Total Transport Projects</b>		<b>16,550</b>	<b>13,850</b>	<b>14,875</b>	<b>14,875</b>	<b>14,875</b>	<b>0</b>	<b>12,375</b>	<b>12,375</b>

## Other Plant &amp; Equipment: Medium Term Capital Plan 2004/05 to 2008/09

MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure					Associated Revenue Expenditure		
		2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2004/05 £000s	Future Years £000s	Total Revenue £000s
Photographic Equipment	annual	122	223	223	223	223	-	-	-
Catering Expenditure	annual	60	60	60	60	60	-	-	-
Alcohol Level Testing Equipment	annual	8	8	8	8	8	-	-	-
Office Plant and Machinery	annual	10	9	9	9	9	-	-	-
<b>Total Miscellaneous Projects</b>		<b>200</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>

## C3i Programme: Medium Term Capital Plan 2004/05 to 2008/09

Reference		Start Date	Future Capital Expenditure					
			Before 2004/05	2004/05	2005/06	2006/07	2007/08	2008/09
			£000	£000	£000	£000	£000	£000
DA655001-2	<b>MetCall Hendon - Building Works</b>	2002/03	22,874	727	0	0	0	0
DA653001	<b>MetCall Lambeth - Building Works</b>	2002/03	17,331	2,300	259	0	0	0
DA654001	<b>MetCall Bow - Building Works</b>	2002/03	16,184	2,449	304	0	0	0
DA653002-1	<b>MetCall decant from Lambeth</b>	2002/03	4,030	0	0	0	0	0
DR963600 &	<b>MetCall Technology and consultancy</b>	1999/00	30,545	37,314	14,101	5,224	0	0
	<b>Sub Total</b>		<b>90,963</b>	<b>42,790</b>	<b>14,664</b>	<b>5,224</b>	<b>0</b>	<b>0</b>
DR951300	<b>Airwave</b>	2002/03	11,628	30,973	0	0	0	0
	<b>Sub Total</b>		<b>11,628</b>	<b>30,973</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Grand Total</b>		<b>102,591</b>	<b>73,763</b>	<b>14,664</b>	<b>5,224</b>	<b>0</b>	<b>0</b>