

## Proposed priorities for Londoners

### Proposed Objectives and Commentary

		<b>Proposal</b>
<b>Priority A</b>	<b>In partnership, to promote safer communities for Londoners</b>	
<b>Objective 1</b>	To increase visible police presence	<b>Retain</b> Measure will include all uniformed staff in contact with the public. Operational policing measure will be introduced when developed
<b>Objective 2</b>	To reduce the incidence of street crime	<b>Retain</b>
<b>Objective 3</b>	To reduce the incidence of burglary	<b>Retain</b>
<b>Objective 4</b>	To reduce the incidence of murder	<b>Retain</b> (see Note ii below)
<b>Objective 5</b>	To disrupt the trafficking of Class A drugs, firearms and humans	<b>Retain</b> Will require set of targets and measures from different arms of Specialist Crime
<b>Objective 6</b>	To disrupt the criminal use of firearms	<b>Retain</b>
<b>Objective 7</b>	To reduce the number of road casualties	<b>Retain</b> Long term casualty reduction targets included in NPP. Also links between road traffic offences and other crimes.
<b>Priority B</b>	<b>Securing the Capital against terrorism</b>	
<b>Objective 8</b>	To prevent and disrupt terrorist activity	<b>Retain</b>
<b>Objective 9</b>	To maintain an effective response to suspected and actual terrorist incidents	<b>Retain</b>

<b>Priority C</b>	<b>To improve the quality of service to vulnerable victim groups</b>	
<b>Objective 10</b>	To improve victim care and investigation in cases of rape	<b>Retain</b>
<b>Objective 11</b>	To improve victim care and investigation in cases of domestic violence	<b>Retain</b>
<b>Objective 12</b>	To improve victim care and investigation in cases of hate crime	<b>Retain</b> Targets and measures for disparate group of hate crime victims still needs to be resolved
<b>Objective 13</b>	To improve the protection and safety of children including victim care, investigation and partnership working	<b>Retain</b> Targets and measures to follow from Climbie action plan
<b>Priority D</b>	<b>In partnership, to revitalise the criminal justice system</b>	
<b>Objective 14</b>	To bring more offenders to justice	<b>Retain</b> But change offenders to offences in line with 'Narrowing the justice gap'. Need to find suitable measure that is more outcome based than JDs
<b>Objective 15</b>	To improve the service to victims and witnesses	<b>Retain</b>

### Commentary on Proposals

- i) **Order of Priorities** – There is no order of precedence with the priorities and to reinforce this they have been assigned letters with numbers allocated to the supporting objectives
- ii) **Reduction of Murder** – There is no dispute that this should appear within the list of MPS objectives particularly in view of the recent HMIC inspection and the Damilola Taylor report. Discussions are taking place with Specialist Crime on whether it should be included as a stand alone objective with its own targets and measures. Alternatively it could be a measure of success underneath the objectives relating to criminal use of firearms, drug gun and human trafficking, and domestic violence
- iii) **Autocrime** – The MPS does not propose to include autocrime as a specific objective within the APP. However each borough OCU has been asked to set a bespoke target that reflects the size of the local problem and is linked to the

## Appendix 1

content of the local C&D strategy. It is intended that there will be a statement in the front end of the APP that will link with the direction and long term targets to be set out in the Strategic Plan (including the approach to achieving the PSA target)

- iv) **Anti Social Behaviour** – Similarly to autocrime, the MPS intends to set out under key initiatives in the front end of the plan what is being done locally about anti social behaviour through C&D strategies, without making it a specific objective in the APP
- v) **Vulnerable victims** – The MPS does not intend to extend this definition to include victims of fatal road traffic accidents

**Proposed Priorities for Excellence 2003/04**

		<b>Proposal</b>
<b>Priority A</b>	<b>To expand our approach to include all aspects of diversity</b>	
<b>Objective 1</b>	To achieve an increased representation of all the diverse groups of London within the extended police family	<b>Retain</b>
<b>Objective 2</b>	To enhance community reassurance programmes to all vulnerable communities	<b>Retain</b>
<b>Priority B</b>	<b>To manage the demands on the MPS more effectively</b>	(see note i below)
<b>Objective 3</b>	To procure radio, telephony and CCTV control equipment for centralised control rooms (C3i milestone for 2003/4)	<b>Retain</b>
<b>Objective 4</b>	To prepare the Airwave radio system for use	<b>Retain</b>
<b>Priority C</b>	<b>To make best use of our staff and resources</b>	
<b>Objective 5</b>	To develop a professional and effective workforce	<b>Retain</b>
<b>Objective 6</b>	To develop a dynamic HR function that supports operational policing	<b>Retain</b>
<b>Objective 7</b>	To establish a mechanism to manage all issues relating to the increased numbers of police staff	<b>Retain</b>
<b>Objective 8</b>	To extend the programme of devolution of resources thereby enabling local managers to improve service delivery	<b>Retain</b> (see note ii)
<b>Objective 9</b>	To maximise MPS resources and their most effective use	<b>Retain</b> Targets and measures should take account of Activity Based Costing
<b>Objective 10</b>	To protect and enhance the integrity of the MPS	<b>Retain</b>

<b>Priority D</b>	<b>To develop a strategic analytical capability in the MPS</b>	
<b>Objective 11</b>	To implement the National Intelligence Model (NIM) in accordance with the National Policing Plan	<b>Retain</b>
<b>Priority E</b>	<b>To communicate more effectively with Londoners and our staff</b>	
<b>Objective 12</b>	To implement the Communication Action Plan	Not previously proposed (see note iii below)

### Commentary on Proposals

- i) **Managing demands on the MPS** – Following discussion with MPA members the MPS is content to propose targets and measures around the C3(i) and Airwave projects in lieu of dedicated objectives if appropriate. Discussions will take place with the programme co-ordinator to establish what those targets and measures might entail. The MPS is considering whether it is possible to include these activities and their supporting targets and measures under ‘making best use of our staff and resources’.  
  
The MPS is also examining the recommendations from the ‘managing demand/operational policing’ best value review to establish whether there are more appropriate objectives to support this priority eg access to police services
- ii) **Programme of devolution** – The MPS may wish to amend Objective 8 to ‘to *continue* the programme of devolution ...’ to reflect the proposed slower roll out to boroughs in order for informed evaluation of the programme
- iii) **To implement the Communication Action Plan** – The MPS is keen to have a priority/objective that recognises the improvement needed and potential benefits to the organisation of successful communication. The MPS recognises that this proposal has been put forward after the original priorities were agreed. The MPS is therefore prepared for improved communication to become an objective under an existing priority provided that it is explicit in the final set of objectives, and is considering how best this should be addressed