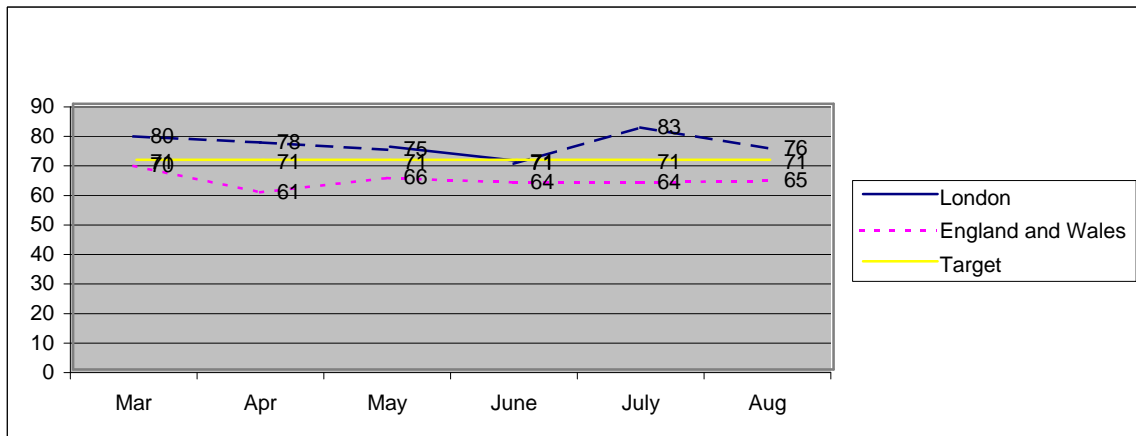


Chart 1 – Average arrests to sentence



Appendix 1

PI number 1	
Objective to be monitored	To ensure that all uniformed officers who have made an arrest consult with the supervisor of the CPU during hours of CPU duty throughout the pilot
Statement of the indicator	Percentage of arrests during CPU duty hours by uniformed officers where the CPU supervisor has been consulted
Definition of terms and counting rules	Uniformed officers are officers who are not under the first line supervision of a substantive Detective Sergeant.
Rationale	This PI is a direct measure of whether objective 1 is being met.
Additional indicators and information	<ul style="list-style-type: none"> - Uniformed/CID officer; - number of arrests made by each arresting officer; - arrest made during/out of CPU duty hours.
Data collection	Recorded by the CPU Supervisor daily
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	Realistically 80 to 90%

PI number 2	
Objective to be monitored	To ensure that all case files are supervised by the CPU Supervisor throughout the pilot, except for persons charged during Night Duty and kept in custody
Statement of the indicator	Percentage of case files which are supervised by the CPU Supervisor
Definition of terms	N/A
Rationale	This PI measures whether or not all case files are supervised by the CPU Supervisor.
Additional indicators and information	<ul style="list-style-type: none"> - Team and officer for each case file Files may take several days before they reach the CPU supervisor
Data collection	Recorded daily by the CPU Supervisor based on custody records
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU

	Manager thereafter
Target	100%

PI number 3	
Objective to be monitored	To ensure that the file build quality is as per the standards set on forms CPU1 and CPU2 throughout the pilot
Statement of the indicator	Percentage of case files (supervised in presence of the arresting officer) dip sampled by the CPU Inspector, that are passed as acceptable by the CPU Supervisor, which are as per the standards set by forms 1 and 2.
Definition of terms and counting rules	N/A
Rationale	This indicator measures the standards of case file build and of the quality assurance carried out by the CPU Supervisor.
Additional indicators and information	<ul style="list-style-type: none"> - Percentage of files not checked in the presence of the arresting officer - Percentage of files which did not pass through a CPU supervisor - Number of case files in the dip sample compared to the total number of case files.
Data collection	Measured by the CPU Inspector (line manager of the CPU supervisor) through a weekly dip sample
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	100%

PI number 4	
Objective to be monitored	To decrease the number of discontinuances by the end of the pilot
Statement of the indicator	Percentage of cases put forward which lead to discontinuance
Definition of terms	Put forward means that the person is charged. Discontinuance means that either the CPS or the Court decide post-charge that it is not proper to proceed with the prosecution.
Rationale	This is a direct measure of the variation in the discontinuance rate.

	The percentage makes this measure less dependant on variations in the number of cases put forward.
Additional indicators and information	<ul style="list-style-type: none"> - Number of cases put forward - Number of cases put forward by the CPU - Number of discontinuances <p>The figures may only be available combined for two different boroughs.</p>
Data collection	Captured by the CPU Inspector, monthly
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	A decrease

PI number 5

Objective to be monitored	To decrease the number of discharged committals by the end of the pilot
Statement of the indicator	Percentage of cases put forward which lead to discharge committals
Definition of terms and counting rules	A discharged committal is when a case fails to transfer from Magistrates court to Crown Court.
Rationale	This is a direct measure of the variation in the discharge committal rate. The percentage makes this measure less dependant on variations in the number of cases put forward.
Additional indicators and information	<ul style="list-style-type: none"> - Number of cases put forward - Number of cases put forward by the CPU - Number of discharge committals <p>The figures may only be available combined for two different boroughs.</p>
Data collection	Captured monthly by the CPU Inspector
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	A decrease

PI number 6

Objective to be monitored	To increase the number of guilty pleas at first appearance by the end of the pilot
---------------------------	--

Statement of the indicator	Percentage of guilty pleas at first appearance
Definition of terms and counting rules	First appearance means first appearance at court.
Rationale	This indicator directly measures whether or not there have been an increase in guilty pleas. The percentage makes this measure less dependant on variations in the number of cases going to court in the first place.
Additional indicators and information	This is not a direct measure of CPU performance: guilty please are affected by a number of other variables which are not under CPU control.
Data collection	Captured monthly by the CPU Inspector
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	An increase

PI number 7	
Objective to be monitored	To increase the number of CRIS reports where the Judicial Disposal has been recorded correctly by the end of the pilot
Statement of the indicator	Percentage of CRIS reports where the JD has been recorded correctly
Definition of terms and counting rules	CRIS reports are those for cases which have led to JD. Judicial disposal means: charge, adult caution, summons, TIC or youth disposal.
Rationale	This Performance Indicator directly measures whether the objective 7 is being achieved. The recording of CRIS numbers is essential for the accurate measurement of Judicial Disposal rates.
Data collection	Captured daily by the CPU Supervisor
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	An increase

As the result of a number of internal focus groups the following additional indicators are being developed: -

Additional Indicator	
Statement of the indicator	Percentage of No Further Actions (NFAs)
Rationale	This could indicate to what extent weak cases are being 'discarded' early on.
Data collection	Captured daily by the CPU Supervisor
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	A decrease

Additional Indicator	
Statement of the indicator	Percentage of cases recommended for charge by the CPU sergeant which lead to charge
Rationale	This is an indicator of the quality of the Gatekeeper's quality assurance.
Data collection	Captured daily by the CPU Supervisor
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	N/A

Additional Indicator	
Statement of the indicator	Percentage of cases recommended for charge by the CPU sergeant which lead to other JD
Rationale	This is an indicator of the quality of the Gatekeeper's quality assurance.
Data collection	Captured daily by the CPU Supervisor
Reporting Interval	Monthly
Reporting level	Project Manager during pilot, CJU Manager thereafter
Target	N/A

APPENDIX 2

#	BOROUGH - POLICE STATION	Go Live date	CMF Confirmed	Duty Prosecutor Confirmed	Acc*m Status	Protocol	Accommodation Licence
29	Southwark - Walworth PS (LP/AI)	28-Jan-03	CMF	5: Sylvester Folorunso	Agreed	Agreed	
28	Sidcup - Sidcup PS (Traffic) (LP)	10-Jun-03	CMF	5: Richard Lomax	Agreed		
29.1	Southwark - Peckham PS	28-Jun-03	CMF	5: Nicholas Measure	Agreed		
22	Lambeth - Brixton PS (AI)	14-Jul-03	CMF	5: Jagrati Shah	Agreed		
1	Barnet - Colindale PS (AI)	21-Jul-03	N	4.5: John Durack	Ready - 21 JULY		
22.1	Lambeth - Vauxhall/Kennington PS (AI)	28-Jul-03	CMF	3: Graham Partridge	Agreed		
22.2	- Streatham PS (AI)	28-Jul-03	CMF	2: Graham Partridge	Agreed		
12	Hackney - Stoke Newington PS (AI)	22-Sep-03	Yes (1)	5 :A-M Cattell	Agreed	Signed	
25	Newham - Forest Gate PS and Plaistow video link (LP)	22-Sep-03	Yes (1)	see comments	Agreed	In draft	
31	Waltham Forest - Chingford PS (LP)	22-Sep-03	Yes (1)	see comments	Agreed	In draft	
8	Croydon - Croydon PS and Norwood (AI)	29-Sep-03	Yes (1)	9.-2:45.Sarah Boland	Agreed	Signed	
14	Haringey - Hornsey PS (AI)	29-Sep-03	Yes (1)	5 Hywel Ebsworth	Agreed	Signed	
14.1	- Tottenham	29-Sep-03					
14.2	- Wood Green	29-Sep-03					
4	Brent - Wembley PS and Kilburn (AI)	06-Oct-03	Yes (1)	4T-Fri Tom Levins	Agreed	Signed	
6	Camden - Holborn PS (AI)	22-Oct-03	Yes (1)	Ed Hall	Agreed		
6.1	- Kentish Town	22-Oct-03	Yes (1)	Ed Hall by phone	Agreed	in draft	
6.2	- Hampstead	22-Oct-03	Yes (1)				
19	Islington - Islington PS (LP)	31-Oct-03	Yes (1)	S Bethel + CCC Rota	Agreed	In draft	
9	Ealing - Southall (AI)	31-Oct-03	Yes (1)	Douglas Adams	Identified	Signed	
9.1	- Ealing	31-Oct-03					
9.2	- Acton	31-Oct-03					
30	Tower Hamlets - Bethnal Green and Limehouse PS (AI)	31-Oct-03	Yes (1)	Weekly rota	Agreed	Signed	
17.1	Hillingdon - Hillingdon PS (at Uxbridge) (LP)	05-Nov-03	Yes (1)	Rotation	Agreed	Signed	
3	Bexley - Bexleyheath PS (LP)	10-Nov-03	Yes (1)	2:Jackie Kaur	2 Rooms available see note	In draft	
3.1	Bromley - Bromley PS (LP)	10-Nov-03	Yes (1)	3: Jackie Kaur	Agreed	In draft	
24.1	Sutton - Sutton PS (PFI) (AI)	10-Nov-03	Yes (2)	Weekly rota	Agreed Lock req	Signed	
5	BTP - Tottenham Court Road (AI)	17-Nov-03	Yes	5 Virginia Ejindu	Agreed		
17	Hillingdon - Heathrow PS (LP)	17-Nov-03	Yes	Rotation	Agreed	In draft	
7	City - Bishopgate PS (LP)	24-Nov-03	Yes	5: Tertia Mackesy	Agreed	In Draft	
23	Lewisham - Lewisham PS (PFI) (AI)	24-Nov-03	Yes (1)		Agreed		
32	Wandsworth - Battersea PS (AI)	01-Dec-03	Yes	N	N		
32.1	Wandsworth PS	01-Dec-03	Yes (2)				
32.2	- Tooting PS	01-Dec-03					

33	Westminster - Paddington PS (LP)	08-Dec-03	N	3 lawyers/2 sites	Subject to police review	In draft	
33.1	Westminster - Charing Cross & Belgravia PS	08-Dec-03	Yes		Agreed	In draft	
33.2	Westminster - West End Central & Marylebone PS	08-Dec-03	N		Subject to police review	In draft	
20	Kensington/Chelsea - Chelsea PS (AI)	05-Jan-04	Yes	N	N		
20.1	Kensington PS	05-Jan-04	N	N	N		
20.2	- Notting Hill PS	05-Jan-04	N	N	N		
15	Harrow - Harrow PS (AI)	13-Jan-04	N	N	Identified		
13	Hammersmith/Fulham - Hammersmith PS (AI)	19-Jan-04	N	Anne Crighton - P/T	Identified - visit on 28/11/03		
24	Merton - Wimbledon PS - (AI)	26-Jan-04	N	N	Visit req		
2	Barking/Dagenham - Dagenham PS (LP)	03-Feb-04	N	N	Visit set for 20 Nov 03		
16	Havering - Romford PS (AI)	23-Feb-04	N	N	Agreed		
21	Kingston upon Thames - Kingston PS (LP)	23-Feb-04	N	N	N		
26	Richmond - Richmond PS (LP)	23-Feb-04	N	N	Visit Req		
26.1	Twickenham PS	23-Feb-04	N	N	Visit Req		
27	Redbridge - Ilford PS (AI)	01-Mar-04	N	N	Agreed carpet req		
11	Greenwich - Plumstead PS (LP)	15-Mar-04	N	5: John Venes	Identified	In draft	
18	Hounslow - Hounslow PS (LP)	15-Mar-04	Yes (1)	N	Visit req		
18.1	- Chiswick PS	15-Mar-04		N	N		
18.2	- Feltham PS	15-Mar-04					
18.3	- Brentford PS	15-Mar-04					
10	Enfield - Edmonton PS (LP)	22-Mar-04	N		Agreed	In draft	

Correlation Between MPS Territorial Police Numbers (FTEs) and Offences Brought to Justice

