Police Officers: turnover rates by length of service
Appendix 15

|  | 2000/01 |  |  |  |  |  |  |  | 2003/04 YTD (annualised rate) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LOS | Female |  | Male |  | VEM |  | Non-VEM |  | Female |  | Male |  | VEM |  | Non-VEM |  |
|  | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% |
| 0 | 14 | 6.24\% | 89 | 11.47\% | 11 | 16.92\% | 92 | 9.83\% | 58 | 8.12\% | 310 | 12.94\% | 84 | 24.45\% | 284 | 10.27\% |
| 1 | 7 | 2.84\% | 30 | 3.51\% | 3 | 4.80\% | 34 | 3.28\% | 19.3 | 3.61\% | 54 | 2.88\% | 4 | 1.55\% | 69.3 | 3.22\% |
| 2 | 10 | 4.19\% | 58 | 6.58\% | 2 | 3.45\% | 66 | 6.22\% | 10 | 3.52\% | 76 | 7.23\% | 2 | 2.20\% | 84 | 6.75\% |
| 3 | 9.2 | 5.99\% | 55 | 9.02\% | 2 | 5.00\% | 62.2 | 8.60\% | 6 | 3.39\% | 38 | 6.74\% | 4 | 9.13\% | 40 | 5.74\% |
| 4 | 16 | 9.82\% | 43.6 | 7.10\% | 1 | 1.75\% | 58.6 | 8.13\% | 16 | 6.77\% | 52.8 | 6.20\% | 2 | 2.73\% | 66.8 | 6.58\% |
| 5 | 8 | 3.91\% | 38 | 5.28\% | 2 | 2.64\% | 44 | 5.18\% | 6 | 3.14\% | 42 | 5.93\% | 0 |  | 48 | 5.60\% |
| 6 | 11 | 4.99\% | 35.7 | 5.04\% | 2 | 2.76\% | 44.7 | 5.22\% | 4 | 3.19\% | 29.52 | 5.80\% | 0 |  | 33.52 | 5.68\% |
| 7 | 14 | 7.16\% | 29 | 5.03\% | 3 | 5.26\% | 40 | 5.60\% | 2.8 | 1.89\% | 12 | 1.89\% | 0 |  | 14.8 | 2.04\% |
| 8 | 5.85 | 2.91\% | 27.4 | 5.16\% | 3 | 5.89\% | 30.25 | 4.44\% | 8 | 4.07\% | 20 | 2.90\% | 2 | 2.62\% | 26 | 3.21\% |
| 9 | 6.6 | 3.40\% | 31 | 5.47\% | 2 | 3.96\% | 35.6 | 5.01\% | 10.4 | 5.84\% | 23.9 | 3.71\% | 4 | 6.53\% | 30.3 | 3.98\% |
| 10 | 11 | 5.44\% | 33 | 4.73\% | 0 |  | 44 | 5.13\% | 5.6 | 3.61\% | 6 | 1.13\% | 0 |  | 11.6 | 1.82\% |
| 11 | 10.45 | 4.45\% | 32.4 | 3.89\% | 0 |  | 42.85 | 4.17\% | 8.28 | 5.32\% | 24 | 5.18\% | 2 | 4.78\% | 30.28 | 5.25\% |
| 12 | 14.15 | 5.56\% | 41 | 4.44\% | 3 | 5.58\% | 52.15 | 4.64\% | 5.68 | 3.43\% | 20 | 3.38\% | 2 | 3.80\% | 23.68 | 3.36\% |
| 13 | 12.9 | 6.31\% | 31 | 3.42\% | 2 | 3.97\% | 41.9 | 3.95\% | 8.6 | 4.96\% | 18 | 2.57\% | 0 |  | 26.6 | 3.18\% |
| 14 | 5.8 | 4.97\% | 21 | 2.70\% | 1 | 3.28\% | 25.8 | 2.98\% | 8.82 | 4.32\% | 32 | 3.97\% | 2 | 5.60\% | 38.82 | 3.98\% |
| 15 | 3 | 3.70\% | 19 | 2.89\% | 1 | 3.46\% | 21 | 2.96\% | 3.6 | 1.51\% | 30 | 3.27\% | 2.8 | 4.65\% | 30.8 | 2.81\% |
| 16 | 2.8 | 4.78\% | 16.8 | 2.55\% | 1 | 3.34\% | 18.6 | 2.71\% | 4 | 2.54\% | 12 | 1.42\% | 0 |  | 16 | 1.67\% |
| 17 | 4.4 | 6.16\% | 25.2 | 3.00\% | 2 | 6.35\% | 27.6 | 3.13\% | 0 |  | 20 | 2.97\% | 0 |  | 20 | 2.71\% |
| 18 | 6.1 | 5.87\% | 22 | 2.08\% | 0 |  | 28.1 | 2.47\% | 0 |  | 18 | 3.01\% | 0 |  | 18 | 2.85\% |
| 19 | 4 | 3.47\% | 29 | 2.90\% | 0 |  | 33 | 3.01\% | 0 |  | 6 | 1.01\% | 2 | 7.22\% | 4 | 0.65\% |
| 20 | 8 | 6.63\% | 17 | 1.95\% | 1 | 5.42\% | 24 | 2.46\% | 1.6 | 2.23\% | 16 | 1.80\% | 0 |  | 17.6 | 1.90\% |
| 21 | 0 |  | 13 | 1.79\% | 0 |  | 13 | 1.61\% | 0 |  | 22 | 2.19\% | 2 | 8.89\% | 20 | 1.86\% |
| 22 | 2.06 | 3.38\% | 13 | 2.29\% | 0 |  | 15.06 | 2.43\% | 0 |  | 22 | 2.30\% | 0 |  | 22 | 2.13\% |
| 23 | 2.8 | 3.66\% | 12 | 1.65\% | 1 | 7.14\% | 13.8 | 1.74\% | 0 |  | 4 | 0.52\% | 0 |  | 4 | 0.46\% |
| 24 | 2 | 2.79\% | 15 | 1.84\% | 0 |  | 17 | 1.95\% | 0 |  | 12 | 1.84\% | 0 |  | 12 | 1.67\% |
| 25 | 2 | 5.00\% | 21 | 3.52\% | 0 |  | 23 | 3.67\% | 2 | 3.97\% | 8 | 1.62\% | 0 |  | 10 | 1.86\% |
| 26 | 4 | 17.02\% | 13 | 2.85\% | 0 |  | 17 | 3.62\% | 0 |  | 22 | 3.05\% | 0 |  | 22 | 2.83\% |
| 27 | 2 | 12.90\% | 24 | 5.46\% | 0 |  | 26 | 5.81\% | 4 | 6.92\% | 20 | 2.86\% | 2 | 30.77\% | 22 | 2.93\% |
| 28 | 1 | 18.18\% | 30 | 7.52\% | 0 |  | 31 | 7.75\% | 0 |  | 14 | 2.99\% | 0 |  | 14 | 2.86\% |
| 29 | 1 | 18.83\% | 22 | 6.13\% | 0 |  | 23 | 6.35\% | 8 | 61.54\% | 128 | 35.30\% | 2 | 28.57\% | 134 | 36.35\% |
| 30 | 2 | 52.49\% | 216 | 122.73\% | 2 | 133.33\% | 216 | 121.14\% | 4 | 72.73\% | 164 | 104.46\% | 2 | 100.00\% | 166 | 103.43\% |
| 31 | 0 |  | 56 | 54.37\% | 0 |  | 56 | 53.59\% | 0 |  | 56 | 68.29\% | 2 | 200.00\% | 54 | 65.85\% |
| 32 | 0 |  | 35 | 40.94\% | 2 | 100.00\% | 33 | 38.37\% | 0 |  | 22 | 44.90\% | 0 |  | 22 | 43.14\% |
| 33 | 0 |  | 30 | 50.85\% | 0 |  | 30 | 49.59\% | 0 |  | 12 | 40.00\% | 0 |  | 12 | 38.71\% |
| 34 | 0 |  | 23 | 49.46\% | 0 |  | 23 | 47.42\% | 0 |  | 4 | 16.67\% | 0 |  | 4 | 15.69\% |
| 35+ | 0 |  | 26 | 39.39\% | 0 |  | 26 | 39.10\% | 2 | 200.00\% | 28 | 47.46\% | 0 |  | 30 | 51.28\% |
| Total | 203.11 | 5.06\% | 1273.1 | 5.87\% | 47 | 4.51\% | 1429.21 | 5.80\% | 206.68 | 4.19\% | 1398.22 | 5.81\% | 122.8 | 7.43\% | 1482.1 | 5.42\% |

All percentages shown are percentages of the relevant strength, e.g. in 2000/01, the 14 female leavers in their first year of service accounted for $6.24 \%$ of the total number of female police officers in their first year of service.

Total wastage rate for the year (including all length of
service and all gender/ethnic groups):

Police Staff: turnover rates by length of service

|  | 2000/01 |  |  |  |  |  |  |  | 2003/04 YTD (annualised rate) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LOS | Female |  | Male |  | VEM |  | Non-VEM |  | Female |  | Male |  | VEM |  | Non-VEM |  |
|  | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% | No. | \% |
| 0 | 120.84 | 43.32\% | 105.69 | 53.57\% | 44.6 | 66.69\% | 181.93 | 44.44\% | 98 | 18.86\% | 65.34 | 17.83\% | 28 | 17.12\% | 135.34 | 18.73\% |
| 1 | 72.44 | 20.86\% | 48 | 20.45\% | 13.79 | 13.79\% | 106.65 | 22.12\% | 50.56 | 9.86\% | 26.04 | 8.76\% | 16.24 | 8.62\% | 60.36 | 9.71\% |
| 2 | 46.51 | 21.69\% | 31 | 23.02\% | 11.06 | 21.48\% | 66.45 | 22.33\% | 44.72 | 16.40\% | 35.4 | 17.67\% | 8 | 8.09\% | 72.12 | 19.28\% |
| 3 | 15.59 | 11.20\% | 20 | 18.56\% | 3 | 7.92\% | 32.59 | 15.59\% | 13.64 | 8.73\% | 6 | 4.85\% | 3.06 | 5.37\% | 16.58 | 7.43\% |
| 4 | 45.55 | 26.61\% | 47 | 32.20\% | 9.07 | 17.29\% | 83.48 | 31.54\% | 16.18 | 6.44\% | 6 | 3.57\% | 0 |  | 22.18 | 6.32\% |
| 5 | 51.69 | 17.26\% | 66.58 | 25.14\% | 21.01 | 20.85\% | 97.26 | 20.98\% | 8 | 3.44\% | 2 | 0.96\% | 0 |  | 10 | 2.80\% |
| 6 | 42.81 | 13.75\% | 47.42 | 18.94\% | 6 | 6.38\% | 84.23 | 18.01\% | 2 | 1.13\% | 12 | 8.03\% | 0 |  | 14 | 5.07\% |
| 7 | 47.78 | 15.70\% | 25.27 | 11.11\% | 7.43 | 11.34\% | 65.62 | 14.07\% | 6 | 1.92\% | 4.98 | 2.25\% | 0 |  | 10.98 | 2.43\% |
| 8 | 37.18 | 11.25\% | 52 | 26.06\% | 12.14 | 19.70\% | 77.04 | 16.45\% | 20.5 | 6.16\% | 8 | 3.50\% | 0 |  | 28.5 | 5.98\% |
| 9 | 54.53 | 13.17\% | 38 | 16.04\% | 11 | 11.56\% | 81.53 | 14.67\% | 13.26 | 4.14\% | 6.88 | 3.44\% | 4 | 4.75\% | 16.14 | 3.70\% |
| 10 | 35.29 | 8.80\% | 26 | 12.07\% | 9.39 | 8.54\% | 51.9 | 10.25\% | 22.84 | 6.13\% | 12 | 6.04\% | 8 | 8.81\% | 26.84 | 5.59\% |
| 11 | 27.37 | 6.77\% | 21.44 | 9.07\% | 7.56 | 6.30\% | 41.25 | 7.92\% | 20.54 | 5.96\% | 10 | 4.92\% | 2 | 2.11\% | 28.54 | 6.30\% |
| 12 | 22.38 | 6.91\% | 35 | 17.73\% | 2 | 2.36\% | 55.38 | 12.69\% | 31.46 | 9.16\% | 14 | 6.75\% | 6 | 6.13\% | 39.46 | 8.71\% |
| 13 | 26.15 | 8.15\% | 29 | 17.32\% | 9 | 12.11\% | 46.15 | 11.15\% | 17.22 | 5.13\% | 6 | 3.45\% | 2 | 2.13\% | 21.22 | 5.11\% |
| 14 | 25.95 | 9.12\% | 8 | 5.68\% | 3.68 | 5.16\% | 30.27 | 8.55\% | 14.66 | 5.54\% | 10 | 6.82\% | 4 | 6.08\% | 20.66 | 5.98\% |
| 15 | 10.97 | 4.57\% | 12 | 9.18\% | 2.63 | 4.37\% | 20.34 | 6.55\% | 10 | 4.37\% | 14 | 10.61\% | 0 |  | 24 | 8.09\% |
| 16 | 9.06 | 5.19\% | 4 | 3.49\% | 1.56 | 3.74\% | 11.5 | 4.65\% | 13.36 | 6.64\% | 6 | 5.26\% | 6.88 | 13.65\% | 12.48 | 4.71\% |
| 17 | 7.56 | 6.36\% | 5 | 6.76\% | 0 | 0.00\% | 12.56 | 7.83\% | 7.06 | 5.18\% | 4 | 5.92\% | 0 |  | 11.06 | 6.65\% |
| 18 | 9.13 | 10.05\% | 6 | 11.32\% | 1 | 3.95\% | 14.13 | 11.92\% | 10 | 9.11\% | 4 | 5.44\% | 0 |  | 14 | 9.45\% |
| 19 | 9.11 | 11.95\% | 0 |  | 2 | 8.23\% | 7.11 | 7.01\% | 3 | 3.33\% | 2 | 3.28\% | 1 | 3.50\% | 4 | 3.26\% |
| 20 | 11.31 | 10.92\% | 6 | 7.56\% | 1.67 | 6.49\% | 15.64 | 9.95\% | 2 | 1.88\% | 0 |  | 0 |  | 2 | 1.26\% |
| 21 | 8.5 | 6.00\% | 4 | 3.91\% | 4 | 10.42\% | 8.5 | 4.13\% | 0 |  | 2 | 2.90\% | 0 |  | 2 | 1.57\% |
| 22 | 4.67 | 5.00\% | 5 | 5.80\% | 3 | 10.00\% | 6.67 | 4.46\% | 3.44 | 3.52\% | 2 | 2.46\% | 2 | 7.60\% | 3.44 | 2.25\% |
| 23 | 4 | 6.23\% | 3 | 5.04\% | 1 | 3.70\% | 6 | 6.20\% | 4 | 4.97\% | 2 | 3.17\% | 0 |  | 6 | 5.23\% |
| 24 | 0 |  | 3 | 8.11\% | 0 |  | 3 | 4.87\% | 7.26 | 13.07\% | 0 |  | 2 | 10.96\% | 5.26 | 5.33\% |
| 25 | 4 | 8.65\% | 3 | 6.23\% | 1 | 8.33\% | 6 | 7.28\% | 4 | 8.35\% | 0 |  | 2 | 10.92\% | 2 | 2.89\% |
| 26 | 3 | 7.14\% | 4.56 | 8.00\% | 0 |  | 7.56 | 8.40\% | 1.22 | 3.28\% | 0 |  | 0 |  | 1.22 | 1.42\% |
| 27 | 4.63 | 8.74\% | 3 | 4.84\% | 1 | 6.90\% | 6.63 | 6.60\% | 4 | 9.74\% | 0 |  | 2 | 18.18\% | 2 | 2.61\% |
| 28 | 5 | 12.82\% | 5 | 10.42\% | 2 | 25.00\% | 8 | 10.13\% | 2 | 4.42\% | 0 |  | 2 | 16.67\% | 0 | 0.00\% |
| 29 | 4 | 10.34\% | 5 | 9.54\% | 3 | 24.16\% | 6 | 7.63\% | 0 |  | 2 | 3.68\% | 0 |  | 2 | 2.55\% |
| 30 | 12 | 44.44\% | 4 | 9.10\% | 4 | 38.10\% | 12 | 19.84\% | 0 |  | 0 |  | 0 |  | 0 | 0.00\% |
| 31 | 0 |  | 3 | 7.23\% | 0 |  | 3 | 5.11\% | 2 | 8.77\% | 2 | 4.55\% | 0 |  | 4 | 6.69\% |
| 32 | 0 |  | 3 | 9.09\% | 0 |  | 3 | 6.52\% | 2 | 10.56\% | 6 | 20.14\% | 0 |  | 8 | 19.17\% |
| 33 | 4 | 26.22\% | 6 | 30.00\% | 0 |  | 10 | 31.00\% | 0 |  | 0 |  | 0 |  | 0 | 0.00\% |
| 34 | 1 | 8.16\% | 2 | 8.16\% | 0 |  | 3 | 8.27\% | 0 |  | 4 | 19.71\% | 2 | 133.33\% | 2 | 6.83\% |
| 35+ | 2 | 8.97\% | 9 | 16.36\% | 0 |  | 11 | 14.42\% | 8 | 40.11\% | 12 | 21.62\% | 2 | 80.00\% | 0 | 0.00\% |
| Total | 786 | 13.05\% | 695.96 | 16.46\% | 198.59 | 12.53\% | 1283.37 | 14.81\% | 462.92 | 7.39\% | 286.64 | 6.57\% | 103.18 | 5.59\% | 646.38 | 7.36\% |

All percentages shown are percentages of the relevant strength, e.g. in 2000/01, the 120.84 female leavers in their first year of service accounted for $43.32 \%$ of the total number of female police staff in their first year of service.

Total wastage rate for the year (including all length of

