SERVICE IMPROVEMENT PLAN - SUMMARY

Developing Resource Management

Corporate Processes

In implementation

Director of Resources

This is a developing programme of Resources Directorate-led work covering: Phase 1 – PROSPA (Procurement Management)

- Purchase to Pay processes
- F&R Review

Phase 2 – SAP Upgrade (Finance and Procurement control)

- Scheme of Delegation
- Corporate Decision Making
- Contract Compliance and Management
- Strategic Procurement

Staff Establishment Plan

Corporate Processes

Directors of HR and Resources

There is a need to review and improve processes to match staffing resources to approved budgets.

Capital Investment Impact

Corporate Processes

Director of Resources

The Service has a significant capital investment programme and there is a need to review the processes for determining the revenue consequences of the programme in terms of both costs and savings.

Expenses Policy and Processes

Corporate Processes

Director of HR

A simplification and rationalisation of processes and forms should lead to time savings and improved governance

Taylor Review (Completed)

Human Resources

Deputy Commissioner

The implementation of the Taylor Review will impact on the Service's HR and disciplinary process for officers.

Consultancy

Human Resources

Director of Human Resources, Director of Resources, AC Central Operations

a. Consultancy Services

Director of Resources

Development of strategy and control framework for the use of consultancy services.

b. Contract Staff/Interim Managers/Temporary Workers

Director of Human Resources

Development of strategy and control framework for the provision of

contract staff, interim managers and temporary workers.

Improving Police Information

Information and IT

Director of Information

This work involves redesigning and streamlining operational policing and ICT systems.

Crime Management Unit/ Telephone Investigation Unit

Operational Policing

AC Territorial Policing

Pilot for brigading CMU/TIB:

Delivering More Together Programme

Shared Services

Director of Resources

Opportunities for collaborative working across the GLA group

Transforming HR (in implementation)

Human Resources

Director of Human Resources

The Transforming HR Programme aims to provide an improved, modern, high quality, service to employees, line managers and the business.

Delivery of Property Services

Estate Management

Director of Resources

Delivery of a new model with strategic partners

Property Estate Usage

Estate Management

Director of Resources

Establishing the optimal use of the estate

Third Generation Outsourced Services

Shared Services

Various

The Service is starting to develop plans for the third generation contracts of a number of outsourced services.

Transport Services

Logistics

Director of Human Resources

A further review of hire and lease arrangement on the Service's vehicles could deliver economies.

Forensics

Operational Policing

AC Specialist Crime

- Further economies are considered possible on Forensic Services through greater management control and more efficient procurement.
- Metafor
- National Forensic Framework Agreement

Catering

Director of Human Resources

Reviewing catering provision

Uniform Storage and Delivery

Logistics

Logistics

Director of Human Resources

Process improvements to achieve cost savings

Training Human Resources

Director of Human Resources

There is potential for savings in terms of on costs associated with training delivery and the way training is delivered across business groups.

ICT Information and IT

Director of Information

There is a need to review use of information and communications technology in support of delivery across business groups, in order to identify dependencies and synergies, improve processes and generate efficiencies.

MPS Language Programme (in implementation)

Logistics

Director of Human Resources

To review the systems for the provision of language support across the Service in the light of increasing and changing demand for the Service.

Implementation of Magee Review of Criminality Information

Information and IT

Director of Information

The Magee report included a package of recommendations on improving the way criminality information is recorded, shared and used to reduce risks to the public. The implementation of these recommendations could have a wideranging impact on how information is recorded, shared and used within the Service and other partner agencies

ICPT Covert Policing Standards

Operational Policing

AC Specialist Crime

This work would focus on achieving economies of scale for procurement, sharing assets to improve asset utilisation and increasing asset utilisation through increased awareness of asset availability

Coroners Review (in implementation)

Criminal Justice

AC Specialist Crime

Implementation of recommendations could lead to efficiencies through consistency of approach, timeliness and the achievement of common standards across the MPS and seven coronial jurisdictions.

Assisting Offenders

Operational Policing

AC Specialist Crime

There is growing demand on the Service to manage 'Assisting Offenders' and there is a need to develop a consistent approach to managing performance and demands generated by potential assisting offenders to ensure the benefits to the Service are optimised.

Intercept Capacity and Capability

Operational Policing

AC Specialist Crime

An increase in capacity should allow a timely identification of emerging risks and improve the prioritisation and direction of MPS resources to improve support to operational units.

Dedicated Surveillance Capacity

Operational Policing

AC Specialist Crime, AC Specialist Operations

Olympics Legacy

Olympics

Director of Strategy & Improvement

Mechanisms need to be in place to ensure that good practice developed as part of the Olympics delivery model is identified and embedded in the Service as a permanent legacy of the Games.

Operational/Non-operational Officers

Human Resources

Director of Human Resources

The use of police officers in non-operational roles could be reviewed, with the potential for savings to be made

Operation Reclaim (in implementation)

Operational Policing

AC Territorial Policing

Approval was given in April 2008 to the rolling out of the power to seize uninsured vehicles to all officers across the Service.

Operation Tyrol (in implementation)

Operational Policing

AC Territorial Policing

To provide greater focus on crime, disorder and public reassurance on the bus transport network.

Metropolitan Special Constables

Operational Policing

AC Territorial Policing

Capacity to be increased to provide resilience.

Transport Policing

Operational Policing

AC Territorial Policing

Joint review of transport policing functions with TfL to consider efficiency and effectiveness of current operating models

Crime Mapping (in implementation)

Information and IT

AC Territorial Policing, Director of Information

To develop capability to publish crime data in thematic form at 'lower super output area' level.

Central Communications Command

Operational Policing

AC Territorial Policing

To provide improvement and resilience to current capacity

Operation Herald (in implementation)

Criminal Justice

AC Territorial Policing

The introduction of a new custody staffing model that aims to delivers a new more efficient, safer custody environment

Integrated Prosecution Teams (IPT) (in implementation)
AC Territorial Policing.

Criminal Justice

The co-location of MPS and CPS staff in police stations to deliver a more effective service.

Virtual Courts (in pilot implementation)

Criminal Justice

AC Territorial Policing

A live-link between police stations and courts for first hearings.

Diamond Districts (in implementation)

Criminal Justice

AC Territorial Policing

The concept is to implement a multi-agency response to prevent re-offending.