Appendix 3

MPA IMPLEMENTATION AND DEVELOPMENT PLAN

Ref	Action	Owner	Target Date	Comment
1	Strategic Planning and Performance – increase the embedding of risk assessment and management in the MPA planning and budget cycle and performance management framework. Further improving the system of identifying and managing local risks in relation to corporate risks. The MPA Planning Unit will also annually assess MPA strategic objectives and ensure that risks and opportunities are properly evaluated and documented.	Assistant Chief Executive	April 2009	
2	 Training and awareness - communicate the Authority's approach and responsibilities in relation to risk management throughout the organisation. Increase the profile of risk management ensuring it is considered as part of all key meetings and business processes. Risk training has taken place for SMT and the Business Management Team Training; further training will be planned over the next year. 	Treasurer	Completion October 2009	
3	Business continuity – ensure effective risk management is built into	Treasurer	April 2009	

	T	I		
	the MPA Business			
	Continuity planning			
	process.			
4	MPA and MPS relationship The MPA and MPS approach to risk management will be continually developed to ensure respective responsibilities and processes are implemented effectively.	SMT	Ongoing	
5	Partnership arrangements the majority of new initiatives will be captured by the development of the Business Plan and all such submissions will undergo risk/opportunity consideration. However, the assessment and review of partnership arrangements in particular is an area of ongoing development both in the MPA and MPS.	SMT	Ongoing	MPS issued partnership Guidance on 2/10/2008