









MPA Directorate of Audit, Risk and Assurance Proposed Plan 2010/11

Met Forward – focusing on fighting crime

- ✚ Fighting crime and reduce criminality
- ✚ Increasing confidence in policing
- ✚ Giving better value for money








Met Forward strands:

1. **Met Streets** - delivering order, control and safety to the public realm 
2. **Met Specialist** - driving performance and trust in our non-territorial crime fighting 
3. **Met Partners** - assembling the coalition to fight crime 
4. **Met Connect** - a better conversation with those we protect 
5. **Met People** - valuing our officers and staff 
6. **Met Olympics** - preparing for our biggest challenge 
7. **Met Support** - improving the infrastructure that supports crime fighting 
8. **Met Standards** - identifying and rewarding performance and efficiency 

Policing Plan Priorities 2010-13







- ✚ Make our service more accessible and improve people's experience of their contact with us, especially victims and witnesses
- ✚ Make our neighbourhoods safer through local and city-wide problem solving and partnership working to reduce crime, anti-social behaviour and road casualties
- ✚ Reduce serious violence and protect young people
- ✚ Disrupt more criminal networks and reduce the harm caused by drugs
- ✚ Enhance our counter-terrorism capability and capacity
- ✚ Plan for and effectively police major events in London and prepare for the 2012 Olympics
- ✚ Lead and manage our service to ensure the most efficient, effective and economic use of all the resources entrusted to us

**MPA Directorate of Audit, Risk and Assurance
Proposed Plan 2010/11**

Business Group	Risk and Assurance Audits	Interim Assurance Audits (follow up activity)	Project /Risk and Control Advice	
Central Operations	Olympics and Paralympics -budgetary control framework	Firearms licensing		2012 
	Corporate tasking – planning and deployment of CO resources			
	Asset management – use and control of assets across CO			
	Major incident response			
Deputy Commissioner's Portfolio	Witness protection DPS	Covert account control – professional standards	Organisational learning ¹	  
			Professional standards strategic framework	
Directorate of Information	Secure intelligence systems ¹	Identity management	MetSec project board	  
	Command and control resilience	Access and usage control	Next generation outsourcing	
	Project funding and control	Enterprise content management	Improving policing information (IPI)	
	Information sharing governance framework	Data protection and FOI control and enforcement	Secure infrastructure programme	
	Management IS/IT outsourced contracts	Use and control of mobile resources	Electronic Data Records Management EDM	
	CRIS resilience	Information records management	Real time communications programme	
		Security of information	Mobile data terminals and personal digital assistants	
			MetTime ¹ – overtime/duties management system	










¹ Review covers more than one business group

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Business Group	Risk and Assurance Audits		Interim Assurance Audits (follow up activity)	Project /Risk and Control Advice	
Directorate of Resources	Procurement Services	Procurement of major contracts	Corporate procurement and contract management framework	Local procurement governance framework	
			Use and control of temporary staff ¹	Contract compliance	
			Use and control of consultants ¹	Contract management framework	
	Finance Services	Material systems – review of controls key financial systems	Write- offs and losses	Covert accounting system ¹	  
		Imprest account control	Allowances and expenses – SPPs ¹	Asset management tracking	
		Use and control of corporate charge cards ¹	Payments to Forensic Medical Examiners ¹	APEX2 – on-line receipt and ordering of goods and services	
			Police officer and staff pensions	SAP development ¹	
			Revenue budget preparation, approval and monitoring	Development of finance systems	
			Management of outsourced financial services	Finance modernisation programme phase 2	
			Receipt and banking of income	Assurance framework	
	Strategy, Planning and Performance	Risk maturity assessment and framework	Business continuity and disaster recovery	Risk assessment and management framework	
				Corporate governance framework	
	Property Services	Construction works procurement framework	Management of outsourced property services	Next generation property services outsourcing	
		Management of special events	Environmental policy, strategy and procedures	Corporate real estate	
			Messenger and mail services		
			Works and engineering maintenance		
		Property leasing, rent and rates			
		Major works control framework			








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Business Group	Risk and Assurance Audits		Interim Assurance Audits (follow up activity)	Project /Risk and Control Advice	
Human Resources	HR	HR corporate risk assessment and management	Use and control of temporary staff ¹	Police officer recruitment programme	
		Police staff/officer discipline framework	Police officer and staff pensions ¹	Transforming human resources	
		Police overtime ¹	Police operational training	Organisational learning ¹	
			Leadership academy	Training development programme	
	Logistical Services	Linguistic services – framework for the deployment and payment of linguists	Procurement and contract management - uniform services	Transport supplies and services incl. vehicle hire	
		Management of special events – operational feeding	Uniform services – stores and stock control		
		Income generation and sponsorship	Vehicle fleet management		
Metropolitan Police Authority	MPA finance and business support		Members allowances and expenses	MPA risk assessment and management framework	
	Met Standards framework			Corruption and fraud scrutiny	2012
				Support for MPA committees	
Specialist Crime	Management of covert assets		Witness protection	Covert control environment	
	Use and control of corporate charge card ¹		Use and deployment of specialist units and equipment(incl. technical support)	Forensic case management system	
	Police overtime ¹		Specialist crime OCU	Covert accounting system ¹	
	Payment of allowances ¹		Economic and specialist crime OCU		
	SCD7 Serious and Organised crime OCU		Police staff/officer support outside UK		
	Met intelligence bureau OCU				




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Specialist Operations	Procurement and use of covert assets	Counter Terrorism Command business and finance support	ACPO TAM governance framework	  
	Use and control of corporate charge card ¹	NPOIU control framework		
	Payment of allowances ¹	Management of Vetting (Security) and Clearance		
	Police overtime ¹			
	SO1 Protection OCU			
	Secure intelligence systems ¹			
Territorial Policing	Use and deployment of volunteers	Criminal justice processes	MetTime ¹ – overtime/duties management system	   
	Operation Blunt 2 – use and control of resources	Resourcing and management of specials	Crime related property system	
	BOCU risk and assurance reviews – including review of Finance clusters	Management of ASBOs	Planning and deployment of resources across BOCUs	
	Police overtime ¹	Bromley BOCU	TP Modernisation	
		Merton BOCU		
		Barnet BOCU		
		Harrow BOCU		
		Hounslow BOCU		
		Payments to Forensic Medical Examiners ¹		
		Systems supporting operation Jigsaw (MAPPA)		

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Counter Fraud Programme		
Fraud Prevention and Data Analysis	▪ Review and publish fraud risk analysis	
	▪ Develop and implement fraud prevention strategy	
	▪ Identify fraud prevention and risk and control training needs	
	▪ Develop and deliver fraud prevention and risk and control awareness training programme in liaison with MPS	
	▪ Develop and deliver a proactive financial system analysis programme to include high risk/sensitive areas of the business	
	▪ Report outcomes of financial data analysis to MPS senior management and Corporate Governance Committee	
Fraud Investigation	▪ Conduct investigation into potential fraud and/or irregularities and report outcomes to MPS senior management and Corporate Governance Committee	
	▪ Develop further the systems supporting the reporting of potential fraud and/or irregularities	
	▪ Analyse underlying risks associated with the occurrence of fraud and feed into fraud prevention and risk review activity	
	▪ Assessment against CIPFA standards for counter fraud activity	