









Driving the Met Forward – focused on fighting crime

- ✚ Fighting crime and reduce criminality
- ✚ Increasing confidence in policing
- ✚ Protecting the most vulnerable from harm
- ✚ Giving better value for money
- ✚ Delivering a safe, secure and resilient Olympic and Paralympic Games in 2012















Met Forward strands:

- A. **Met Streets** – To deliver order, control and safety in the public realm 
- B. **Met Transition** – To prepare the way for London's Police and Crime Commissioner
- C. **Met Specialist** – To drive performance and trust in our specialist crime fighting units 
- D. **Met Partners** – To assemble the coalition to fight crime 
- E. **Met Connect** – Having a better conversation with those we protect 
- F. **Met People** - Valuing our officers and staff 
- G. **Met Olympics and Paralympics Games in 2012** - preparing for our biggest challenge 
- H. **Met Support** – To improve the infrastructure that supports crime fighting 
- I. **Met Standards** – To identify and reward performance and efficiency 

Policing Plan Strategic Priorities 2011-14

- ✚ **Public Safety** - reducing crime and anti-social behaviour, saving life, tackling violence and delivering security on our streets
- ✚ **Public confidence and satisfaction in policing** - providing a visible and accessible policing presence
- ✚ **Deliver value for money improving service delivery**, maintaining operational capability and making the most productive use of assets
- ✚ **Deliver a safe, secure and resilient Olympic and Paralympic Games**









MPA Directorate of Audit, Risk and Assurance Proposed Plan 2011/12

Business Group	Risk and Assurance Audits	Interim Assurance Audits (follow up activity)	Project /Risk and Control Advice	
Central Operations	Dangerous Dogs – Funding and Management	Olympics and Paralympics - Budgetary Control Framework	CO Improvement Plan ²	2012 
	CO5 Firearms Command OCU	Major Incident Response		
	Olympics – Procurement Activity ¹	Asset Management – Use and Control of Assets across CO		
Deputy Commissioner's Portfolio	Equalities and Diversity Risk Management ¹ Framework		Organisational Learning ¹	
	Change Management Control Framework ¹		Professional Standards Strategic Framework	
	Service Improvement Programme Governance and Delivery ¹		Ethical Framework	
Directorate of Information	Secure Intelligence Systems ¹	Enterprise Content Management	MetSec Project Board	
	People Services – IT Infrastructure	Security of Information	Improving Policing Information (IPI) ²	
	Identity and Access Management Control Framework	CRIS Resilience	Shared Services ²	2012
	Radio Communications – Procurement and Service Delivery	Command and Control Resilience	Secure Infrastructure Programme	
		Information Sharing Governance Framework	Electronic Data Records Management (EDRM)	
		Management IS/IT Outsourced Contracts	MetTime ¹ – Overtime/Duties Management System	
			Mobile Data Working	
			Olympics ICT	
			ICT Innovation	

¹ Review/ Project covers more than one business group

² Part of the MPS Service Improvement Plan










**MPA Directorate of Audit, Risk and Assurance
Proposed Plan 2011/12**

Business Group	Risk and Assurance Audits		Interim Assurance Audits (follow up activity)	Project /Risk and Control Advice	
Directorate of Resources	Procurement Services	Procurement of Major Contracts	Procurement Framework	Local Procurement Governance Framework – DRM2	
		Contract Management Framework	Use and Control of Temporary Staff ¹ Use and Control of Consultants ¹	Contract Compliance - DRM2	
	Finance Services	Material Systems – review of key financial systems	Imprest Account Control	Covert Accounting System ¹	  
		Creditors Payments System	Use and Control of Corporate Charge Cards ¹	Asset Management Tracking – DRM2 ¹	
		Amendments to Pay Standing Data		SAP Development ¹ – DRM2	
				Development of Finance Systems (FPIG)	
				Finance Modernisation Programme phase 2: -central purchasing -finance & resources reorganisation -expenses processing - budgetary control framework	
				Assurance Framework	
	Strategy, Planning and Performance	Performance Management Framework	Risk Maturity Framework and Assessment	Corporate Risk Management	 
		Policy Development, Implementation and Review	Partnerships Funding and Control	Corporate Governance Framework	
		Benefits Realisation	Project Funding and Control		
	Property Services	Covert and Discreet Property Rentals	Management of Special Events	Corporate Real Estate ²	
			Construction Works Procurement Framework	Next Generation Property Services Outsourcing ²	
Human Resources	Core HR	Performance Appraisal Framework – Police Officer	Use and Control of Temporary Staff ¹ Use and Control of Consultants ¹	Management and Control of Business Interests	
		Support Inside the UK, including secondments	Police Staff/Officer Discipline Framework	Training Development Programme ²	
		Gifts and Hospitality	Police Operational Training	Organisational Learning ¹	

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Logistical Services	People Services - Attendance Management	Police Overtime ¹	Early Severance Framework	  
	Framework for the Deployment and Payment of Linguists	Income Generation and Sponsorship	Transport Supplies and Services incl. Vehicle Hire ²	
	Transport Services Procurement Activity	Catering for Special Events	Language Programme ²	
	Fuel Cards Management and Control	Procurement and Contract Management – Uniform Services	Asset Management Tracking – DRM2 ¹	
	Transport and Travel Arrangements	Interview Media, Retention, Storage and Disposal ¹		
Metropolitan Police Authority	Met Standards Framework	MPA Finance and Business Support	MPA Risk Management Framework	  
		Community Engagement Funding and Control	MPA Anti-Corruption Review	
			MPA Shared Services	
			MOPC Governance Framework	
Specialist Crime	Proceeds of Crime Act and Seizure of Assets	Management of Covert Assets	Covert Control Environment	  
	SCD 9 – Human Exploitation and Organised Crime OCU	Imaging Services	Covert Accounting System ¹	
		Covert Communications	Forensic Case Management System ²	
		Use of Specialist Units and Equipment	SCD Realignment ²	
		SCD7/8 Serious and Organised Crime OCU		
		Police Staff/Officer Support Outside UK		
		Met Intelligence Bureau OCU		
		Witness Protection Funding and Control		

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MPA Directorate of Audit, Risk and Assurance Proposed Plan 2011/12




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Specialist Operations	SO20 – Counter Terrorism Protective Security Command	Procurement and Use of Covert Assets	SO 17 Palace of Westminster – Deployment of Resources	
	ACPO TAM Governance Framework	SO1 Protection OCU	CTELO Governance Framework	
	Secure Intelligence Systems ¹		Governance Framework – National Responsibilities	
Territorial Policing	BOCU Risk and Assurance Reviews Covering 5 BOCUs and 2 Finance Clusters	BOCU Reviews 2011/12 (Bromley, Merton, Barnet, Harrow and Hounslow)	MetTime ¹ – Overtime/Duties Management System	
	Operation Blunt 2 – Use and Control of Resources	Use and Deployment of Volunteers	Crime Related Property System	
		Integrated Prosecution Teams	TP Development ² : -criminal justice processes -crime recording & investigation bureau -detention Command -total resource centres	 

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MPA Directorate of Audit, Risk and Assurance Audit Plan 2011/12

Counter Fraud Programme		
Fraud Prevention and Data Analysis	▪ Review and publish fraud risk analysis	 
	▪ Continue to implement fraud prevention strategy and implementation plan	
	▪ Identify fraud prevention and risk and control training needs	
	▪ Deliver fraud prevention and risk and control awareness training programme in liaison with MPS and develop next steps	
	▪ Develop and deliver a proactive financial system analysis programme to include high risk/sensitive areas of the business	
Fraud Investigation	▪ Report outcomes of financial data analysis to MPS senior management and Corporate Governance Committee	  
	▪ Conduct investigations into potential fraud and/or irregularities and report outcomes to MPS senior management and Corporate Governance Committee	
	▪ Develop further the systems supporting the reporting of potential fraud and/or irregularities	
	▪ Analyse underlying risks associated with the occurrence of fraud and feed into fraud prevention and risk review activity	
National Fraud Initiative	▪ Conduct assessment against CIPFA standards for counter fraud activity in liaison with the MPS	 
	<ul style="list-style-type: none"> ▪ Resolve outstanding data matches from the NFI 2010 and complete Audit Commission website data entries ▪ Investigate and resolve data matches from the 2010 exercises ▪ Report outcome from NFI 2010 to the Audit Commission via their website 	

External Liaison		
Forums and Advisory Bodies	<ul style="list-style-type: none"> • London Public Sector Counter Fraud Partnership (LPSCFP) • LPSCFP Fraud Prevention working Group • CIPFA Fraud Benchmarking pilot for Counter Fraud Activity • London Fraud Forum 	  
	<ul style="list-style-type: none"> • Chartered Institute of Internal Auditors – working groups • Police Audit Group – driving standards in auditing in the policing environment • London Audit Group – sharing best practice and developing standards • London Audit Group Procurement • Government IP Audit Group • CIPFA Advisory Groups 	