NEW YEARS EVE	2003	2004	2005	2006
POLICE SHIFTS	2,930	3,028	2,788	3,284
POLICE STAFF SHIFTS	93	143	126	58
OPPORTUNITY COST(£)	663,155	717,706	680,317	799,39
ADDITIONAL STAFF COSTS(£)	125,380	24,818	112,486	87,169
ADDITIONAL SUPPORT COSTS(£)	128,903	79,373	81,724	122,92
COMBINED ADDITIONAL COSTS(£)	254,283	104,191	194,210	210,090
TOTAL COSTS (£)	917,438	821,897	874,527	1,009,487
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LONDON MARATHON	2003	2004	2005	2006
POLICE SHIFTS	890	1,064	1,263	1,292
POLICE STAFF SHIFTS	150	75	74	46
OPPORTUNITY COST(£)	213,124	253,690	308,525	318,882
ADDITIONAL STAFF COSTS(£)	26,835	26,661	32,979	43,713
ADDITIONAL SUPPORT COSTS(£)	76,443	27,338	17,991	85,862
COMBINED ADDITIONAL COSTS(£)	103,278	53,999	50,970	129,57
TOTAL COSTS (£)	316,402	307,689	359,495	448,457
		•		
MAYDAY DEMONSTRATIONS	2003	2004	2005	2006
POLICE SHIFTS	2,888	2,007	515	797
POLICE STAFF SHIFTS	171	58	37	55
OPPORTUNITY COST(£)	1,266,023	770,607	157,554	206,893
ADDITIONAL STAFF COSTS(£)	161,863	55,518	13,023	55,055
ADDITIONAL SUPPORT COSTS(£)	89,460	40,175	10,858	7,726
COMBINED ADDITIONAL COSTS(£)	251,323	95,693	23,881	62,78
TOTAL COSTS (£)	1,517,346	866,300	181,435	269,674
TROOPING THE COLOUR 1 (GENERAL'S REVIEW)	2003	2004	2005	2006
POLICE SHIFTS	1,325	1,322	1,322	1,023
POLICE STAFF SHIFTS	128	134	136	94
OPPORTUNITY COST(£)	313,150	328,012	332,246	270,742
ADDITIONAL STAFF COSTS(£)	25,208	14,735	23,740	14,289
ADDITIONAL SUPPORT COSTS(£)	74,569	42,303	40,341	28,072
COMBINED ADDITIONAL COSTS(£)	99,777	57,038	64,081	42,36
TOTAL COSTS (£)	412,927	385,050	396,327	313,103
TROOPING THE OOL OUR A (OOL ONE) IS BEVIEWS	0000	0004	2025	2000
TROOPING THE COLOUR 2 (COLONEL'S REVIEW) POLICE SHIFTS	2003	2004	2005	2006
POLICE SHIFTS POLICE STAFF SHIFTS	1,313	1,352	1,330	1,03
	132	117	137	114
	040.000		334,500	272,795
OPPORTUNITY COST(£)	310,208	332,991	47.004	
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£)	14,833	11,641	17,934	
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£)	14,833 30,841	11,641 46,035	41,065	63,210
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£)	14,833 30,841 45,674	11,641 46,035 57,676	41,065 58,999	63,210 74,80
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£)	14,833 30,841	11,641 46,035	41,065	63,210 74,80
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)	14,833 30,841 45,674 355,882	11,641 46,035 57,676 <b>390,667</b>	41,065 58,999 <b>393,499</b>	63,210 74,803 <b>347,600</b>
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£) TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE)	14,833 30,841 45,674 355,882	11,641 46,035 57,676 <b>390,667</b>	41,065 58,999 <b>393,499</b> <b>2005</b>	63,210 74,800 <b>347,600</b> <b>2006</b>
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS	14,833 30,841 45,674 355,882 2003 1,605	11,641 46,035 57,676 <b>390,667</b> <b>2004</b> 1,557	41,065 58,999 <b>393,499</b> <b>2005</b> 1,365	63,210 74,800 <b>347,600</b> <b>2006</b> 1,300
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS POLICE STAFF SHIFTS	14,833 30,841 45,674 355,882 2003 1,605 128	11,641 46,035 57,676 <b>390,667</b> <b>2004</b> 1,557 148	41,065 58,999 393,499 2005 1,365 138	63,210 74,800 <b>347,600</b> <b>2006</b> 1,300 118
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS POLICE STAFF SHIFTS OPPORTUNITY COST(£)	14,833 30,841 45,674 355,882 2003 1,605 128 371,679	11,641 46,035 57,676 <b>390,667</b> <b>2004</b> 1,557 148 383,743	41,065 58,999 393,499 2005 1,365 138 342,332	63,210 74,800 <b>347,600</b> <b>2006</b> 1,300 118 335,998
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£)	14,833 30,841 45,674 355,882 2003 1,605 128 371,679 14,570	11,641 46,035 57,676 390,667 2004 1,557 148 383,743 13,789	41,065 58,999 393,499 2005 1,365 138 342,332 21,235	63,210 74,800 <b>347,600</b> <b>2006</b> 1,302 118 335,998 8,722
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS POLICE STAFF SHIFTS OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£)	14,833 30,841 45,674 355,882 2003 1,605 128 371,679 14,570 65,107	11,641 46,035 57,676 390,667 2004 1,557 148 383,743 13,789 75,189	41,065 58,999 393,499 2005 1,365 138 342,332 21,235 41,079	63,210 74,800 347,600 2006 1,302 118 335,998 8,72 90,932
OPPORTUNITY COST(£) ADDITIONAL STAFF COSTS(£) ADDITIONAL SUPPORT COSTS(£) COMBINED ADDITIONAL COSTS(£) TOTAL COSTS (£)  TROOPING THE COLOUR 3 (QUEEN'S BIRTHDAY PARADE) POLICE SHIFTS POLICE STAFF SHIFTS OPPORTUNITY COST(£)	14,833 30,841 45,674 355,882 2003 1,605 128 371,679 14,570	11,641 46,035 57,676 390,667 2004 1,557 148 383,743 13,789	41,065 58,999 393,499 2005 1,365 138 342,332 21,235	11,595 63,210 74,805 347,600 2006 1,302 118 335,996 8,721 90,932 99,655

DSEI ARMS EXHIBITION	2003	2004	2005	2006
POLICE SHIFTS	15,359	-	12,786	-
POLICE STAFF SHIFTS	289	ı	355	-
OPPORTUNITY COST(£)	3,467,689	ı	3,118,678	-
ADDITIONAL STAFF COSTS(£)	426,422	-	229,452	-
ADDITIONAL SUPPORT COSTS(£)	523,429	-	412,120	-
COMBINED ADDITIONAL COSTS(£)	949,851	-	641,572	-
TOTAL COSTS (£)	4,417,540	-	3,760,250	-

NOTTING HILL CARNIVAL	2003	2004	2005	2006
POLICE SHIFTS	10,170	10,703	10,468	10,301
POLICE STAFF SHIFTS	826	794	731	761
OPPORTUNITY COST(£)	2,355,144	2,958,244	2,991,347	3,047,162
ADDITIONAL STAFF COSTS(£)	2,238,129	1,054,904	1,142,117	1,291,348
ADDITIONAL SUPPORT COSTS(£)	1,188,721	859,004	593,021	736,791
COMBINED ADDITIONAL COSTS(£)	3,426,850	1,913,908	1,735,138	2,028,139
TOTAL COSTS (£)	5,781,994	4,872,152	4,726,485	5,075,301

FESTIVAL OF REMEMBRANCE	2003	2004	2005	2006
POLICE SHIFTS	697	684	797	461
POLICE STAFF SHIFTS	118	159	72	55
OPPORTUNITY COST(£)	172,706	179,906	131,649	121,058
ADDITIONAL STAFF COSTS(£)	11,020	7,015	10,495	23,690
ADDITIONAL SUPPORT COSTS(£)	35,388	19,571	24,093	30,665
COMBINED ADDITIONAL COSTS(£)	46,408	26,586	34,588	54,355
TOTAL COSTS (£)	219,114	206,492	166,237	175,413

REMEMBRANCE DAY	2003	2004	2005	2006
POLICE SHIFTS	1,485	1,524	1,344	1,186
POLICE STAFF SHIFTS	119	95	64	75
OPPORTUNITY COST(£)	344,645	363,730	327,187	304,339
ADDITIONAL STAFF COSTS(£)	20,767	15,633	38,970	17,426
ADDITIONAL SUPPORT COSTS(£)	71,643	78,048	61,156	55,404
COMBINED ADDITIONAL COSTS(£)	92,410	93,681	100,126	72,830
TOTAL COSTS (£)	437,055	457,411	427,313	377,169

STATE OPENING OF PARLIAMENT	2003	2004	2005	2006
POLICE SHIFTS	1,572	1,617	1,849	1,518
POLICE STAFF SHIFTS	140	174	156	72
OPPORTUNITY COST(£)	364,589	394,528	461,865	383,824
ADDITIONAL STAFF COSTS(£)	16,572	12,024	7,978	15,859
ADDITIONAL SUPPORT COSTS(£)	81,963	79,093	54,047	24,438
COMBINED ADDITIONAL COSTS(£)	98,535	91,117	62,025	40,297
TOTAL COSTS (£)	463,124	485,645	523,890	424,121

<sup>1)</sup> As can be seen by the totals, officer deployment can vary considerably depending on the perceived threat of disorder when operations are planned. This is particularly evident in the large policing operation during the Mayday demonstrations in 2003 when the threat of disorder (and actual disorder) was high.

2) The DSEI Arms Exhibition is held in London every two years.