

## delivering more together

Over the past year the Delivering More Together (DMT) programme has established a framework for greater convergence between the Greater London Authority (GLA), the functional bodies (Transport for London, London Development Agency, London Fire and Emergency Planning Authority and the Metropolitan Police Authority) and the MPS. This framework focuses on the development of the GLA group's role as the regional government for London by

- Engaging with all the members of the GLA group to translate our priorities into effective delivery at operational level
- Optimising the impact of the GLA group by working more effectively together and making the best use of scarce resources across the group

Since 2000 collaborative working has developed across the GLA group with some good results. However, now the GLA group, and the MPA/MPS' relationship with it, is well established, the focus of our collaborative efforts is on areas where the greatest value can be added to maximise our operational effectiveness and make the best use of our resources. We will actively participate in the Delivering More Together programme throughout 2008/09 to ensure we deliver these objectives.

The programme currently comprises of over 30 different projects across the following workstreams:

- Human resources
- Procurement
- Information Research & analytical services
- IT infrastructure
- Equalities
- Property & facilities management
- Finance
- Legal
- Sponsorship
- Environment

The programme's flexible approach allows each organisation to determine whether or not it will participate in a specific project based on the business case and what that organization feels it is able to contribute. Not all projects will be relevant to every organization. The MPS is engaged in around two thirds of the projects currently active in the programme and these projects are spread across various workstreams. The MPA Chief Executive and the MPS Director of Strategy are members of the Delivering More Together Steering Group which reports to the Mayor's Advisory Group, while the Director of Strategic Finance provides a corporate lead for the MPS.

As one of the largest organisations participating in the programme, the MPS has much to offer. In fact, other members of the GLA group are making use of the same

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MOD/OGC sponsored collaborative arrangements that the MPS already has in place and which accounts for approximately 70% of the total £1,026,000 annual savings forecasted by the procurement workstream. Over the next phase of the MPS' involvement in the programme we will be identifying opportunities to add to our own efficiency gains. For example, we are exploring the potential for participating in a new GLA group framework agreement for temporary labour with the aim of reducing costs and securing benefits in terms of equality of opportunity and workforce diversity.

Of course, being such a large organization relative to most of the others in the group means that the additional benefits from economies of scale generated through collaboration can be fewer. Over the next year, we will continue to work with Transport for London who are leading on tracking the benefits of the programme to ensure that efficiency gains are captured and reflected in future budget processes.

Participation in the Delivering More Together programme also brings non-cashable benefits. The MPA/MPS been able to gain from the sharing of good practice that has been facilitated by the programme, be it on Equalities Impact Assessments or sustainable procurement and supplier diversity now that we have access to support from the recently established cross-group team.

Building up an accurate picture of London's future social and economic characteristics is essential to planning our service. We are able to draw on data from across the GLA group to ensure this picture is as comprehensive as possible. In doing so we also cut out duplication and unnecessary costs. Similarly, our contribution to establishing the London Analysis Support Site within the GLA group (formerly hosted by the Government Office for London) gives us the ability to influence planned improvements to ensure that high quality data relating to community safety is available on a pan-London basis.