

4. Capital Plan

CONTENTS	PAGE
Overall Position	2
Reserves	2
Review of Estate Strategy	3
Revenue Consequences	3
C3i Programme	3
Forward View	3
Statements	5

Schedules:

4.1: Capital Expenditure Programme 2003/04 to 2007/08	5
---	---

4. Capital Expenditure Programme 2003/04 to 2007/08

Guidance

1. The capital expenditure programme covers the five-year period 2003/04 to 2007/08. It has been developed in accordance with guidance issued by the Mayor on 31 May 2002.
2. Information is provided on expected funding levels and on capital projects additional to the main programme that fall to be financed from specific grant to be provided by the Home Office.

Overall Position

3. Details on high-level allocations for business groups, projected spend on individual projects, and funding sources to be utilised, are shown in the five-year programme attached at Schedule 4.1.
4. The medium term capital programme for 2002/03 to 2005/06 approved by the MPA and GLA as part of the 2002/03 budget submission contains details of allocations for business groups, and individual capital projects, for the initial three years of the required five-year capital programme (2003/04 to 2007/08 inclusive).
5. Allocations for 2006/07 and 2007/08 have been determined on the basis of previously endorsed MPA capital prioritisation policy. It has been confirmed with MPS business groups that the proposed allocations are regarded as sufficient to deliver service requirements. Key criteria remain projects which:
 - the MPA is contractually committed to complete;
 - support operational objectives being developed within the 'Towards the Safest City' corporate planning framework;
 - are deemed essential to delivery of significant efficiency gains; and
 - replace inadequate/dilapidated accommodation and/or equipment.
6. The five-year capital programme has been based on the understanding that financing will come from capital grant, capital receipts, capital reserves, earmarked grant specifically awarded for capital purposes, and the use of supplementary credit approvals. As such the capital programme has no dependency on revenue sources of income and has no direct financial implications on the precept to be levied by the GLA.
7. The MPA Finance Committee will review the five-year capital programme in January 2003 following announcement of the capital settlement details by the Home Office.

Reserves

8. In preparing the five-year programme it has been recognised that a suitable level of capital reserves should be maintained to ensure:

- security in respect of major projects such as the C3i Programme should funding or cashflow problems arise;
 - reassurance that reserves are not denuded to such a level that serious financial concerns would arise;
 - safety from the effects of reduced in year capital receipts; and
 - reassurance that reserves provide sufficient flexibility should critical capital expenditure issues arise.
9. By the end of 2005/06 capital reserves will have reduced to a level that directs a suitable degree of caution is exercised. This is especially so in view of the major programme of work being undertaken under the C3i Programme umbrella. For this reason the capital expenditure envelope for 2006/07 and 2007/08 has been set at £55.5m (excluding specific grant projects). This sum equates to the forecast level of in-year funding receipts and would not be expected to require any draw down from reserves.

Review of Estate Strategy

10. The MPA is presently embarking on a comprehensive review of its estate strategy. This will reflect changing policing priorities and will take account of the increase in police officers, police community support officers, and civilian staff. It is expected that a need for urgent and additional capital expenditure on the Authority's estate will be highlighted. The review has yet to be finalised. It will be used to develop a detailed estates programme that will be analysed in tandem with available capital funds and relative priorities.

Revenue Consequences

11. Revenue costs associated with the initial three years of the five-year capital programme are known and have been incorporated within revenue budget proposals for 2003/04 and the Medium Term Financial Plan. Support costs for later years will be similarly managed as part of the update of the medium term revenue plan.

C3i Programme

12. The expenditure profile for the replacement of the Authority's Command and Control System (C3i), upgrade of the present police radio network (Airwave), and related IT developments for more efficient use of police resources e.g. mobile data has been extended. This area of work is now collectively banded under the C3i Programme and has been subject to considerable scrutiny with regard to potential threats arising from terrorist activity in light of the events of 11 September 2001. The business case for the Programme has necessarily been reviewed to allow for improved levels of security and this has resulted in some slippage in project delivery. It is expected that specific Home Office grant will cover this expenditure.

Forward View

13. The continued growth in police and civil staff numbers, and the advent of police community support officers, brings with it increased demand for suitable accommodation and equipment for daily tasks to be performed. This coupled with the dilapidated condition of much of the MPA Estate, and the pressure to introduce modern technology

and vehicles to assist in the fight against crime, means that the present capital programme is regarded as inadequate to meet real needs.

14. Decisions on which capital projects should proceed will be taken in line with the criteria listed at paragraph 5. Demands on the revenue budget are such that support of capital projects cannot realistically be considered. The consequence of this is that important schemes of work are being delayed longer than should be appropriate for a modern police force.
15. Discussions will be held with the Home Office to increase the level of capital funding made available. Meanwhile, steps will be taken to find innovative ways of securing improved assets for use by the Authority e.g. partnership arrangements, sponsorship, etc.

Schedule 4.1

Capital Expenditure Programme 2003/04 to 2007/08										
Capital Expenditure Programme Summary and Funding										
	Capital Expenditure							Associated Revenue Expenditure		
	Before 2003/04 £000	2003/04 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	Total Capital £000	2003/04 £000	Future Years £000	Total Revenue £000
Expenditure										
Property	73,697	26,100	21,300	22,400	20,835	20,835	185,167	2,198	4,401	6,599
Information Technology	52,481	25,400	19,600	21,000	19,500	19,500	157,481	9,761	7,600	17,361
Transport	48,357	15,850	16,550	13,850	14,875	14,875	124,357	2,962	12,375	15,337
Miscellaneous	2,367	300	200	301	301	301	3,770	-	-	-
C3i Programme [@]	56,109	119,375	28,246	12,829	3,929	1,769	222,257	-	-	-
Grand Total - All Projects	233,011	187,025	85,896	70,380	59,440	57,280	693,032	14,921	24,376	39,297
Funding										
Police Capital Grant		22,803	22,803	22,803	22,803	22,803		-	-	
Supplementary Credit Approvals		21,708	21,708	21,708	21,708	21,708		-	-	
Capital Receipts		10,000	7,500	10,000	10,000	10,000		-	-	
Usable Capital Reserves		12,139	4,639	2,040	-	-		-	-	
Specific Grants		119,375	28,246	12,829	3,929	1,769		-	-	
Revenue Contributions		-	-	-	-	-		14,921	24,376	
Other		1,000	1,000	1,000	1,000	1,000		-	-	
Total Funding	-	187,025	85,896	70,380	59,440	57,280		14,921	24,376	

[@] C3i Programme includes C3i, Airwave and Mobile Data. Future expenditure is expected to be funded from specific grant provided by the Home Office.

Property Services Department: Approved Capital Projects 2003/08

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									Total Revenue
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	
A499	Marylebone Police Station Alterations (includes enabling works) Major refurbishment works including improvements to custody accommodation ,additional cells & section house conversion.	1999/00	1,600	5,154	4,470	0	164		11,388	133	1,088	1,221
A518	West London Serious Crime Group Headquarters New headquarters for Serious Crime Group West.	1999/00	8,911	272	0	0			9,183	37		37
A504 A505	Holborn Police Station Alterations Upgrade of building for borough use. & decant	1999/00	8,790	139	0	0			8,929	23		23
A508 A575 A556	Wembley Police Station and Section House Alterations Utilisation of section house to provide additional borough and new custody accommodation. & decant	1999/00	7,143	1,216	180	165			8,704	304	86	390
A550	East London Serious Crime Group New headquarters for Serious Crime Group East.	1999/00	7,526	0	0	0			7,526	0	0	0
M567-571	Minor Building Works to support operational policing Upgrade of operational facilities; replacement of building plant and minor borough accommodation changes.	1999/00	1,370	1,221	1,221	1,221	1,221	1,221	7,475	0	0	0
M539	Alterations to facilitate	1999/00	2,458	833	833	833	833	833	6,623	0	0	0

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	Headquarters Accommodation Strategy To facilitate the better use of existing Headquarters buildings.												
A547	North East Territorial Support Group Headquarters Construction Centralisation of operational units allowing re-use of Bow Traffic Garage	1999/00	3,323	55	0	0				3,378	6	0	6
A451	Romford (Havering) Custody Suite Alterations New custody suite with standard cell designs.	1999/00	3,032	38	0	0				3,070	10		10
	Total Carried Forward		44,153	8,928	6,704	2,219	2,218	2,054	66,276	513	1,174	1,687	
	Brought Forward		44,153	8,928	6,704	2,219	2,218	2,054	66,276	513	1,174	1,687	
A544	Firearms Unit Headquarters Relocation (Leman Street) New headquarters for SO19 firearms unit and new firing range.	1999/00	2,476	0	0	0				2,476	31	0	31
A502	South East London Territorial Support Group Rationalisation of dispersed Territorial Support Group units into redundant vehicle workshop.	1999/00	1,821	0	0	0				1,821	0	0	0
M662	Minor Works for Special Operations Allows minor works to be undertaken at discretion of user without competition with major programme.	1999/00	758	340	340	340	340	340	340	2,458	0	0	0

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Total 1999/00 Starts			49,208	9,268	7,044	2,559	2,558	2,394	73,031	544	1,174	1,718
A554	Finchley Police Station - Refurbishment for SO8 Strip out custody suite, kitchen and canteen to maximise accommodation use.	2000/01		72	0	0			1,483	18		18
A555 A637	Hendon - Medical Centre conversion / Recruiting Centre Conversion of redundant Medical Centre for classroom accommodation, new recruiting centre & additional classrooms.	2000/01	3,075	20	0	0			3,095	10		10
A612	Hornsey Police Station - Additional Cells Provision of additional cell facilities.	2000/01	691	0	0	0			691	4	0	4
A613	Chingford Police Station - Additional Cells Addition of 9 cells and 1 shower to enable central charging on borough.	2000/01	639	5	0	0			644	0	0	0
M572	Minor Works Personnel Allows minor works to be undertaken at discretion of user without competition with major programme.	2000/01	170	100	100	100	100	100	670	0	0	0
A433	Belgravia Police Station Custody Suite Changes in existing charge room layout. Also work required in cells to reduce death in custody risks.	2000/01	302	5	0	0			307	0	0	0
A601	Kingston Police Station Front Entrance Remodelling of presently inadequate layout of front office and disabled	2000/01	243	8	0	0			251	3		3

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	access work.												
	Total Carried Forward		6,531	210	100	100	100	100	100	7,141	35	0	35
	Brought Forward		6,531	210	100	100	100	100	100	7,141	35	0	35
A607	Rainham Sector Base Fit Out New Police Sector Base & Police Office at Tesco Store Rainham.	2000/01	151	0	0	0				151	0	0	0
	Total 2000/01 starts		6,683	210	100	100	100	100	100	7,292	35	0	35
M663	Mill Hill & Inglis Additional Halls Of Residence	2001/02		0	0	0				1,498	0	0	0
A677	Halls of residence for increased student intake at Hendon.												
A620	Plumstead Police Station - Cell Extension Additional cells for Plumstead Police Station.	2001/02	1,025	73	0	0				1,098	0	0	0
A680	Rowan Drive Hostel Accommodation Halls of residence for increased student intake at Hendon.	2001/02	662	0	0	0				662	0	0	0
M573	Minor Works for Headquarters Allows minor works to be undertaken at discretion of user without competition with major programme.	2001/02	333	225	225	225	225	225	225	1,458	0	0	0
DA617001 A603	Belvedere Cell Conversion Conversion of cells at Belvedere Police Station.	2001/02	461	0	0	0				461	33	0	33
A623	Paddington Green Police Station Plant Enclosure Enclosure of plant equipment located	2001/02	289	4	0	0				293	53	1	54

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	within Paddington Green Police Station. Health & Safety initiative.												
M631	Exhibit Handling & Storage Facilities with SO for the secure storage of exhibits and their handling	2001/02	188	0	0	0			188	0	0	0	
A207 A644	Harrow - Northgate House Accommodation for use of Harrow Borough.	2001/02	115	0	0	0			115		0	0	
	Total 2001/02 Starts		4,572	302	225	225	225	225	5,774	86	1	87	
A638	Hendon Residential Block Refurbishment Refurbishment of accommodation used by recruits at Hendon Training School.	2002/03		1,420	5,752	5,752	4,613		18,037	0	0	0	
A640	Acton Front Office & Custody Suite Refurbishment of front office and custody suite at Acton Police Station.	2002/03	953	4,497	994	0			6,444	148	564	712	
A646	Kentish Town Police Station New Cells & Refurbishment Provision of new cells and refurbishment of existing at Kentish Town Police Station.	2002/03	302	3,285	2,896	95			6,578	375	330	705	
A656	Alperton North West Territorial Support Group New accommodation & traffic garage refurbishment.	2002/03	501	3,905	2,000	0			6,406	0	0	0	
M565	Front Office Refurbishment	2002/03	1,712	1,125	1,125	1,125			5,087	377	754	1,131	

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
M625 M647, M650 TBA	Programme Works to incorporate Disability Discrimination Act improvements to front offices at all sites. Southall Police Station Alterations & Site Purchase Alterations to Southall Police Station.												
		2002/03	593	100	1,336	1,577			3,606	0	81	81	
A667	Glidewell Accommodation Enabling works associated with the Glidewell project where criminal justice units and crown prosecution staff work side by side.	2002/03	1,110	1,110	555	555			3,330	0	0	0	
TBA	Child Protection Team Accommodation Metropolitan Police Service-wide accommodation for child protection team units.	2002/03	832	666	555	0			2,053	0	0	0	
TBA	Operation Cleansweep Improvements to locker and shower rooms, etc	2002/03	390	394	394	394	394		1,966	731	2,193	2,924	
DA699001	Lambeth - Major Fit Out Of Leased Offices (Otis House) Re-fit of OTIS House for use by Lambeth Borough.	2002/03	1,620	166	0	0			1,786	0	0	0	
TBA	Conversion of Disused Kitchens & Cells Conversion of disused accommodation for operational purposes	2002/03	555	555	555	0			1,665	0	0	0	

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
M633	Support for Directorate of Information Projects Building works supporting IT projects	2002/03	1,042	610	0	0			1,652	0	0	0
DM675001	Vulnerable Witness Accommodation Enabling works to provide accommodation for the videoing of witnesses that are considered vulnerable. Home Office scheme.	2002/03	721	721	0	0			1,442	0	0	0
A606	Dagenham Custody Suite Amelioration Works associated with Dagenham Police Station custody area.	2002/03	884	408	84	0			1,376	282	21	303
Total Carried Forward			11,714	18,962	16,246	9,498	5,007	0	61,427	1,913	3,943	5,856
Brought Forward			11,714	18,962	16,246	9,498	5,007	0	61,427	1,913	3,943	5,856
TBA	Hendon - Croft Gym Refurbishment and conversion to classroom	2002/03			0	0			1,332	11		11
TBA	Kingston Police Station - Additional Cells Additional cells at Kingston Police Station.	2002/03	70	575	367	0			1,012	0	0	0
TBA	Hendon - Simpson House Canteen Simpson House Canteen refurbishment	2002/03	866	22	0	0			888	6		6
DA661001	Harrow - Chartergate House Accommodation for use of Harrow	2002/03	630	11	0	0			641	0	0	0

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
	Borough.												
A653005	Lambeth Support Building - Special Escort Group Decant from present accommodation Transferred to "Other", C3i £477.185k	2002/03	0	0	0	0			0	191	0	191	
TBA	Croydon Borough - Headquarters Proposed Borough headquarters rationalisation	2002/03	130	425	0	0			555	0	0	0	
TBA	Aybrook Street - Office Refurbishment Refurbishment of Recruitment offices at Aybrook Street, Marylebone,	2002/03	550	0	0	0			550	0	0	0	
A622	New Malden Police Station - Dogs Section New locker room at New Malden Police Station for Dogs Section.	2002/03	439	0	0	0			439	111	0	111	
DA681001	Hendon Additional Classrooms Additional classrooms	2002/03	387	0	0	0			387	0	0	0	
Total Carried Forward			16,074	20,039	16,613	9,498	5,007	0	67,231	2,232	3,943	6,175	
Brought Forward			16,074	20,039	16,613	9,498	5,007	0	67,231	2,232	3,943	6,175	
TBA	Edgware Police Office Works associated with police office at Edgware.	2002/03			282	31			363	0	0	0	
TBA	Croydon Police Station Refurbishment of Forensic Support Accommodation at Croydon Police Station including Croydon Traffic	2002/03	333	0	0	0			333	0	0	0	

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
A628	Garage (TDZ). Solicitor's Department Alterations to existing accommodation	2002/03	236	0	0	0				236	0	0	0
A241	Charing Cross Police Station Custody Suite Works associated with Charing Cross Police Station custody suite.	2002/03	413	11	0	0				424	0	0	0
A488	Stoke Newington Police Station Alterations to police station and section house conversion	2002/03	284	0	0	0				284	0	0	0
TBA	Hornchurch Police Station - Training Unit New training unit at Hornchurch Police Station.	2002/03	168	23	0	0				191	0	0	0
TBA	Wealdstone Police Office Works associated with police office at Wealdstone.	2002/03	12	140	17	0				169	0	0	0
Total 2002/03 Starts			17,545	20,238	16,912	9,529	5,007	0	69,231	2,232	3,943	6,175	
TBA	Relocation of Department of Information's Technical Support Unit Amelioration of accommodation for revised occupation	2003/04		200	450	3,100	100			3,850	0	0	0
TBA	Teddington Police Station - Additional Cells Provision of additional cells at Teddington Police Station.	2003/04	0	51	550	102				703	0	0	0

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure										
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
TBA	Bromley Modular Cells Relocation to suit PFI	2003/04	0	112	0	0				112	0	0	0
TBA	Sutton Modular Cells Relocation to suit PFI	2003/04	0	112	0	0				112	0	0	0
	Total 2003/04 Starts		0	475	1,000	3,202	100	0	4,777	0	0	0	0
TBA	Brixton Police Station - Extension Of Offices & Cells Major extension of Lambeth borough headquarters.	2004/05			500	3,400	4,150	740	8,790	0	0	0	0
TBA	Residential & New Reception building To replace existing Yorkon building	2004/05	0	0	100	1,640	2,145		3,885	0	0	0	0
TBA	Carey Way Improvements to present accommodation	2004/05	0	0	70	292	651		1,013	0	0	0	0
TBA	Barnes Green Police Office - Front Office Provision of front office	2004/05	0	0	89	0			89	0	0	0	0
	Total 2004/05 Starts		0	0	759	5,332	6,946	740	13,777	0	0	0	0
TBA	Kensington Section House Conversion of Section House & 74 Earl's Court Road.	2005/06			0	0	400	1,970	2,370	0	0	0	0
TBA	Resources Business Group Relocation of Main Repair Depot, Northolt	2005/06	0	0	0	200	1,050	1,508	2,758				

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
TBA	Hayes Criminal Justice Unit & Cell Complex Refurbishment of Hayes Police Station Criminal Justice Section.	2005/06	0	0	0	0		203	203	0	0	0
TBA	Shoreditch Police Station Additional cells	2005/06	0	0	0	98	650	503	1,251			
TBA	Whetstone Police Station Refurbishment	2005/06	0	0	0	81	630	414	1,125			
TBA	Lavender Hill Police Station Rationalisation of floor area	2005/06	0	0	0	41	522		563	0	0	0
TBA	Westminster Borough New borough headquarters	2005/06	0	0	0	41	522		563			
TBA	Ealing Police Station Sector base and office	2005/06	0	0	0	20	240	21	281	0	0	0
TBA	Hampstead Police Station Conversion of house adjacent to Hampstead Police Station	2005/06	0	0	0	16	209		225	0	0	0
TBA	Albany Street Police Station New sector base and offices	2005/06	0	0	0	12	157		169	0	0	0
TBA	Rotherhithe Police Station Sector base and front office	2005/06	0	0	0	12	157		169			
	Total 2005/06 Starts		0	0	0	521	4,537	4,619	9,677	0	0	0
TBA	ASU Accommodation Replacement	2006/07										
	Chelsea PS Refurbishment	2006/07					41	522	563			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									Future Years	Total Revenue
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04			
			£000	£000	£000	£000	£000	£000	£000	£000	£000		
	Conversion of Shooters Hill for Borough use	2006/07					8	104	112				
	Harlesden Sector base	2006/07					134	430	564				
	Nightingale Lane Conversion	2006/07					41	470	511				
	Notting Dale	2006/07					69	370	439				
	Notting Hill Works to Front office and ramps	2006/07					49	420	469				
	Replacement building for SO6	2006/07					275	1,050	1,325				
	Storage Facilities for Stolen Cars	2006/07					20	115	135				
	Total 2006/07 Starts		0	0	0	0	1,137	8,706	9,843	0	0	0	
	Imber Court Improvements to Training accommodation	2007/08						22	22				
	Imber Court Improvements to Indoor Riding School	2007/08						22	22				
	South London Training Accommodation	2007/08						280	280				
	Total 2007/08 Starts		0	0	0	0	0	324	324	0	0	0	

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure									
			Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Total expenditure for schemes commencing in	1999/00	49,208	9,268	7,044	2,559	2,558	2,394	73,031	544	1,174	1,718
	Total expenditure for schemes commencing in	2000/01	6,683	210	100	100	100	100	7,292	35	0	35
	Total expenditure for schemes commencing in	2001/02	4,572	302	225	225	225	225	5,774	86	1	87
	Total expenditure for schemes commencing in	2002/03	17,545	20,238	16,912	9,529	5,007	0	69,231	2,232	3,943	6,175
	Total expenditure for schemes commencing in	2003/04	0	475	1,000	3,202	100	0	4,777	0	0	0
	Total expenditure for schemes commencing in	2004/05	0	0	759	5,332	6,946	740	13,777	0	0	0
	Total expenditure for schemes commencing in	2005/06	0	0	0	521	4,537	4,619	9,677	0	0	0
	Total expenditure for schemes commencing in	2006/07	0	0	0	0	1,137	8,706	9,843	0	0	0
	Total expenditure for schemes commencing in	2007/08	0	0	0	0	0	324	324	0	0	0
	Total		78,008	30,493	26,040	21,468	20,610	17,108	193,727	2,897	5,118	8,015
	Schemes Items yet to be prioritised					932	225	3,727	4,884			
	Slippage		(4,311)	(4,393)	(4,740)				(13,444)	(699)	(717)	(1,416)
	Total Property Services Department Projects		73,697	26,100	21,300	22,400	20,835	20,835	185,167	2,198	4,401	6,599

Directorate of Information : Approved Capital Projects 2003/08

Scheme Reference	MAIN PROGRAMME PROJECTS	Start	Future Capital Expenditure									
		Year	Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
R9273	Human Resources (MetHR) The project was initially known as the People Resources Integrated Solutions Management (PRISM). This project provides a corporate Human Resources Information System which supports and enhances the emerging Human Resources Strategy.	1999/00	3,675	-	-	-	-	-	3,675	-	-	-
	KIISMET (Information Strategy Implementation)											
	Intelligence											
R9242	Complaints Investigation Bureau Information Technology The replacement of information technology that supports complaints unit operations. The system will support case management and controlled information sharing, and will facilitate easier data retrieval and faster case progression. The product being purchased is CLUE2, and has had to be reengineered to meet DPS needs, with an emphasis on audit, security and case management	1999/00	384	500	-	-	-	-	884	50	100	150
	Crime Management											
R9257	Missing Persons (Merlin) Provision of integrated computer facilities to manage the three discrete but related business indices relating to missing persons, young persons, and prostitute cautions.	1999/00	614	-	-	-	-	-	614	380	-	380
	Information Management											
R9537 R9607	Records Management System	1999/00	199						199			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	This project will improve electronic records management & compliance with the Freedom of Information Act. The new system will replace the Corporate Names Database, subject Index System, and manual file tile and location index systems.											
	Total 1999/2000 Starts		4,872	500	-	-	-	-	5,372	430	100	530
R9196	Infrastructure Renewal Programme - Phase 1 Otis HQ Lan Upgrade	2000/01	395						16,500 395	4,000	1,500	5,500
R9263	Peel Centre Infrastructure This project will provide corporate infrastructure at the Peel Centre. This will include installing structured cabling, building the local infrastructure, connecting the infrastructure to the corporate WAN, and provision of Terminal Equipment Rooms.	2000/01	2,062						2,062			
R9621	Resolve Relocation	2000/01	905						905			
	The first stage of Resolve was to replace the backup control room which was based at Trenchard House. This stage is now complete with the new control room now situated at a new location. The second stage of the project was to provide a back up of Special Operations Reserve. This has also been sited at a new location. There are outstanding issues to sort out re the radio back up system and this is ongoing											
	Total Carried Forward		15,862		-	-	-	-				5,500

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
				4,000					19,862	4,000	1,500	
	Brought Forward		15,862	4,000	-	-	-	-	19,862	4,000	1,500	5,500
R999990	Oracle Licences	2000/01	0						-			
R9583	Network Infrastructure This programme of work involves the rationalisation, upgrading and consolidation of the existing non homogeneous WAN with one that has a coherent, resilient design that supports business objectives. The project will look at the LAN, WAN and PC infrastructure. the 4 key elements of the project include (1) site migration, infrastructure services & core WAN, (2) C&C replacement of x25 network, (3) Public Key Infrastructure including AWARE laptops, (4) Nexus upgrade of intranet infrastructure.	2000/01	8,244						8,244			
R9584	Desktop Aware Infrastructure This programme contains four main elements - renew the existing network infrastructure, renew OTIS Desktop, centralise server capacity and enhance the security infrastructure.	2000/01	289						289			
R9587	SIGMA This project will replace the existing pass issuing facilities, with a system that produces a better designed card. The project has 4 stages - (1) To identify technical and business options, (2) Replace existing pass system, (3) Roll out pass issuing system to Hendon and Area	2000/01	130						130			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	HQ's, consider practicality of using smartcards and biometrics.											
R9588	Program Management Infrastructure	2000/01	1,179						1,179			
R9261 R9550	Infrastructure Security This project will provide an IT security infrastructure to meet the needs of those systems held on MPS infrastructure that require integrity / assurance to a level of 'confidential' but less than 'secret'. Work to date has delivered a pilot PKI service integrated into AWARE, delivering support to a small number of laptop users.	2000/01	750	1,250	-	-			2,000	-	-	-
R958701	Secure External Gateway The secure external gateway is a crucial part of MPS infrastructure , protecting the MPS internal network from attack or intrusion, intentional or otherwise from any external sources. Additionally the SEG provides a content and virus checker. The existing MPS infrastructure has evolved over a number of years. This project will upgrade the SEG to enable it to cope with increasing demands of electronic traffic passing through it. In particular the existing firewall will be replaced.	2000/01	0						-			
R964200	Secure links to external agencies This project will provide encryption (and other) services at the Secure External Gateway to allow delivery of CRIMINT to external agencies via the CJX. The key users of this technology will be SO11	2000/01	0						-			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
R9641	Infrastructure Server Consolidation This project will identify cost and efficiency benefits through the centralisation of MPS servers and consolidation of MPS infrastructure.	2000/01	500	500	-	-			1,000	250	-	250
R964400	C&C Migration This project will replace all C&C PCs with AWARE terminals connected via TCP / IP. Existing x25 Comms to be removed and connectivity provided to PNC by non x25 Comms.	2000/01	0						-			
	KIISMET (Information Strategy Implementation)											
	Crime Management											
R9561	Crime Reporting Information System refresh (release 10) This project replaces the existing functionality with modern software on a modern hardware platform. From September 2002 the CRIS 10 release is to be rolled out. It is essentially a refresh of the existing systems with the software rewritten so that it can be accessed from any terminal, and has 42 discrete changes to the software.	2000/01	5,793	-	-	-			5,793	-	-	-
	Total 2000/01 Starts		32,747	5,750	-	-	-	-	38,497	4,250	1,500	5,750
R960100	KIISMET (Information Strategy Implementation)		2001/02		15,000	10,000			40,000	957	6,000	6,957
R960400	Crime Management		0									
R960401	Forensic Case Management Builds on Crime Reporting Information	2001/02	750	-	-	-			750	-	-	-

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Systems release 10 to develop case management solutions which will include forensics.											
R9629	Merlin Release 1 (Child Protection Teams) This project will provide a system for SO5 to hold child protection data and a central database that can be accessed by any team. Previously there was a lack of 'corporacy' in the methodology used by teams when storing data. The project will ensure a corporate approach to the recording, management and supervision of information and intelligence concerning children coming to the attention of the police.	2001/02	151							151		
R9561	Crime Reporting Information System Refresh (release 10.1) Improvement to system to allow for reduced keying of Criminal Intelligence (CRIMINT)	2001/02	450							450		
R960499	Crime - Legacy Enhancements	2001/02	0							-		
R960200	Criminal Justice											
R9608	Glidewell In essence Glidewell proposed a move to a single administrative unit, co-locating police and CPS staff. The purpose of the project is to provide a framework for implementing co-located Glidewell Criminal Justice Units throughout London. The main deliverable will be joint Glidewell CJUs and Trial Units.	2001/02	250	-	-	-				250	-	-
R954700 R960201	Criminal Justice Process Improvements	2001/02	335	-	-	-				335	-	-

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
R960202 R960203	These projects aim to suggest rapid improvements to the criminal justice process including warrants, prisoners property & email connection to the Crown Prosecution Service. For Persistent Young Offender cases it is proposed a single system to monitor the progress of the case is implemented. The existing charge summons and property system is to be replaced with a more reliable and better performing application through an upgrade											
R9564 or 960204	NSPIS Custody & Case Presentation Provision of national product which improves the custody/case process	2001/02	3,000	-	-	-	-	-	3,000	-	-	-
R960299	CJ - Legacy Enhancements	2001/02	0						-			
R960207	Custody Repository		0						-			
R960300	Intelligence											
R960301 R953400	Project Diane - Phase 2 This project will provide the MPS with an intelligence led IT capability - the Divisional Intelligence and Networking Environment. It is a borough based system and will be used by borough analysts. It will warehouse data from various databases - custody, stop /search, CRIS, CADMIS and CRIMINT. Phase 2 is the rollout of system to enable delivery of MPS wide intelligence.	2001/02	545	-	-	-	-	-	545	-	-	-
R960302	CRIMINT Server Upgrade		0						-			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
R961000	Upgrade of servers for crime analysis work.								-			
TBA	Intelligence Search Tools Software enabling search of electronic intelligence records.	2001/02	300	-	-	-	-	-	300	-	-	-
	Total Carried Forward		5,782	15,000	15,000	10,000	-	-	45,782	957	6,000	6,957
	Brought Forward		5,782	15,000	15,000	10,000	-	-	45,782	957	6,000	6,957
000084	London Information On-line This project aims to further develop the LION website, and to further develop the integrated business processes necessary for partnership working. This will involve the collection and sharing of multi agency data as set out in Crime & Disorder Act.	2001/02	50	-	-	-	-	-	50	-	-	-
R9624 R9625 R9626 R9627	National Intelligence Model Implementation Information technology supporting the national intelligence strategy.	2001/02	2,099	-	-	-	-	-	2,099	-	-	-
R9565	Telephone Intelligence Unit This project relates to SO11 Telephone Information Unit. It will increase the number of workstations, and update the technology. This will cover 15 workstations and server. It is intended that this will enable the unit to meet its service wide obligations as the contact point for investigations wishing to make use of telephone intelligence. The unit will have	2001/02	67						67			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	access to external Public Telephone Operators systems.											
R9578	SO3 Special Vehicle Unit This project will upgrade the existing database. The upgrade will cover both hardware and software, replacing 10 existing card-box and Access applications at NSY. The hardware comprises 1 server, 5 workstations and 2 printers.	2001/02	6							6		
R9095	Anti Terrorist Automated Fingerprint Recognition System (ATAFR) This project will provide a specialist remote desk AFR access. The AFR will be upgraded to ensure compatability with other forces. The system is manufactured by PRINTRAK, and data is maintained by transfer of journal tape.	2001/02	0							-		
R9274	INUIT This project facilitates access to all the intelligence tools from one single workstation, to ensure that all intelligence staff are formally supported in the most cost effective and comprehensive way. The project has the following stages: (1) type approving a new desktop workstation, (2) planning inuit introduction, (3) providing a specification for the new portable workstation, (4) integrating INUIT into OTIS, (5) integrating OTIS into AWARE.	2001/02	221							221		
R9562	Mcrac 2 This is an enhancement to the existing MCRAC application (MCRACC 1).	2001/02	382							382		

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	MCRACC 1 permits simultaneous searching of intelligence data across the network, of all CRIMINT databases, and a number of centralised databases. It is fast and reliable but has limited functionality, audit facilities and security resilience. MCRAC 2 seeks to rectify these differences. The project will provide broader availability within the MPS, and provide the capability to gather information from a wider range of centralised databases.											
R960303	Integrated Intelligence platform		0						-			
R96304	Open Source		0						-			
R960399	INTEL Legacy Enhancements Demand management	2001/02	0						-			
R960501	Gazetteer	2001/02	300	-	-	-			300	-	-	-
R960502	Duties Management	2001/02	1,300	-	-	-			1,300	-	-	-
R960599	Legacy Enhancements		0						-			
TBA	Customer Relationship Management	2001/02	350	-	-	-			350	-	-	-
TBA	Computer Aided Despatch (CAD)/	2001/02	600	-	-	-			600	-	-	-
	Total Carried Forward		11,156	15,000	15,000	10,000	-	-	51,156	957	6,000	6,957
	Brought Forward		11,156	15,000	15,000	10,000	-	-	51,156	957	6,000	6,957
TBA	Crime Information System(CRIS)/Custody Link Linking CAD to other systems such as CRIS & Custody & building the corporate	2001/02	0						-			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	gazetteer & duties management component required by C3i.											
R963200	Enabling Activities		139						139			
TBA	Demonstration & Test	2001/02	0	-	-	-	-	-	-	-	-	-
TBA	Training	2001/02	0	-	-	-	-	-	-	-	-	-
TBA	Technical Design	2001/02	200	-	-	-	-	-	200	-	-	-
R963201	Clarity Proof of Concept	2001/02	1,300	-	-	-	-	-	1,300	-	-	-
R963203	Component Modelling	2001/02	350	-	-	-	-	-	350	-	-	-
R963202	METRUP Development Technical design data & process modelling work essential to produce & maintain the Strategy's overarching blueprint.	2001/02	300	-	-	-	-	-	300	-	-	-
	Information Management / E - Government											
TBA	Data Audit & Security	2001/02	100	-	-	-	-	-	100	-	-	-
TBA	Management Information	2001/02	150	-	-	-	-	-	150	-	-	-
R9231	Metropolitan Police Management Information System (MetMIS) Metmis is the MPS implementation of the National Management Information System, developed as part of the National Strategy for Police Information Systems. This will provide the MPS with a management information system that	2001/02	15	-	-	-	-	-	15	214	-	214

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	should improve information, benchmarking and decision making processes											
R9605	Records Management System Phase 2 This is a pilot project to provide a BOCU with online access to RMS, removing the need for the BOCU to use RMS staff to carry out registered file searches, and order any files that are available from MPS reporting. The pilot project is intended to pave the way for this facility to be made available throughout the MPS. The RMS functionality made available to BOCU staff will be limited to searching for registered files, viewing information held on RMS about files meeting search criteria, identifying current location of files and ordering them from the repository.		0						-			
TBA	Electronic & Mobile - Strategy Development	2001/02	300	-	-	-			300	-	-	-
R9606	Back Office		79						79			
TBA	Integration of MPS Human Resources(MetHR) Improvements to allow for reduced keying.	2001/02	50	-	-	-			50	-	-	-
R9560	National Fingerprint Identification Scheme Livescan This project is for the the rollout and implementation of a number of Home Office National Automated Fingerprint Identification System (NAFIS) Livescan workstations across the MPS. This will provide the MPS with a facility to enable fingerprints to be taken electronically, and expedite identification.	2001/02	0	-	-	-			-	1,900	-	1,900

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Total 2001/02 Starts		14,139	15,000	15,000	10,000	-	-	54,139	3,071	6,000	9,071
R962200	Aware Internet Compliance A project to ensure that the intranet will be able to operate over the corporate network. It provides a new intranet platform aligned with MPS user requirements and with the emerging infrastructure standards. It replaces the existing intranet which cannot be enhanced to support the future needs of the organisation.	2002/03	673	-	-	-	-	-	673	200	-	200
TBA	Terminal Equipment Room Health & Safety Upgrade of Terminal Equipment Rooms including air conditioning & cable maintenance.	2002/03	0	-	-	-	-	-	-	140	-	140
R964001	Mobile Data (GPS integration) / Further Development Integration of the Datatrack Global Positioning Satellite technology into mobile terminals.	2002/03	50	-	-	-	-	-	50	770	-	770
TBA	Palmpoint Provision of an interim leased electronic recognition system for the identification of palm marks.	2002/03	0	-	-	-	-	-	-	130	-	130
TBA	Information Legislation Programme Board Emerging project.	2002/03	0	-	-	-	-	-	-	270	-	270
TBA	OTIS for Scientific Support Command Unit Additional workstations for staff.	2002/03	0	-	-	-	-	-	-	500	-	500

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Total 2002/03 Starts		723	-	-	-	-	-	723	2,010	-	2,010
	Total expenditure for schemes commencing in	1999/00	4,872	500	-	-	-	-	5,372	430	100	530
	Total expenditure for schemes commencing in	2000/01	32,747	5,750	-	-	-	-	38,497	4,250	1,500	5,750
	Total expenditure for schemes commencing in	2001/02	14,139	15,000	15,000	10,000	-	-	54,139	3,071	6,000	9,071
	Total expenditure for schemes commencing in	2002/03	723	-	-	-	-	-	723	2,010	-	2,010
	Total expenditure for schemes commencing in	2003/04										
	Total expenditure for schemes commencing in	2004/05										
	Total expenditure for schemes commencing in	2005/06										
	Total expenditure for schemes commencing in	2006/07										
	Total expenditure for schemes commencing in	2007/08										
	Total Schemes		52,481	21,250	15,000	10,000	-	-	98,731	9,761	7,600	17,361
	Items yet to be prioritised			4,150	4,600	11,000	19,500	19,500	58,750			

Scheme Reference	MAIN PROGRAMME PROJECTS	Start Year	Future Capital Expenditure									
			Before						Total		Future	Total
			2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Capital	2003/04	Years	Revenue
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Total Directorate of Information		52,481	25,400	19,600	21,000	19,500	19,500	157,481	9,761	7,600	17,361

Transport Services Department: Approved Capital Projects 2003/08

MAIN PROGRAMME PROJECTS	Start Year	Capital expenditure							Associated Revenue Expenditure		
		Before 2003/04 £000 (B)	2003/04 £000	2004/05 £000	2005/06 £000	2006/07 £000	2007/08 £000	Total Capital £000	2003/04 £000	Future Years £000	Total Revenue £000
Cars (9528)	annual	27,466	13,100	13,800	10,800	14,875	14,875	94,916	2,962	12,375	15,337
Vans and Commercial Vehicles (9524)	annual	13,449	-	-	-	0	0	13,449	-	-	-
Boats (9526)	annual	878	100	100	400	0	0	1,478	-	-	-
Motorcycles (9525)	annual	3,044	-	-	-	0	0	3,044	-	-	-
Aircraft & Support Equipment	annual	104	50	50	50	0	0	254	-	-	-
Police accident (POLACC) Reduction Programme	annual	816	-	-	-	0	0	816	-	-	-
Equipping Fleet for Operational Service (9586)	annual	2,600	2,600	2,600	2,600	0	0	10,400			
Total Transport Projects		48,357	15,850	16,550	13,850	14,875	14,875	124,357	2,962	12,375	15,337

Miscellaneous: Approved Capital Projects 2003/08

MAIN PROGRAMME PROJECTS	Start Year	Capital Expenditure						Associated Revenue Expenditure			
		Before 2003/04	2003/04	2004/05	2005/06	2006/07	2007/08	Total Capital	2003/04	Future Years	Total Revenue
		£000 (B)	£000	£000	£000	£000	£000	£000	£000	£000	£000
Photographic Equipment	annual	1,746	149	99	126	126	126	2,372			-
Firearms and Related Equipment @	annual	-	-	-	-			-			-
Catering Expenditure	annual	466	134	88	153	153	153	1,147			-
Alcohol Level Testing Equipment	annual	33	10	9	15	15	15	97			-
Office Plant and Machinery	annual	122	7	4	7	7	7	154			-
Total Miscellaneous Projects		2,367	300	200	301	301	301	3,770	-	-	-

@ Expenditure on firearms and related equipment is now classified as revenue expenditure.