Stage	Key Products	Major Activities	Who	Deadline
Initial planning	Terms of reference agreed	Write up feedback from members/MPS	JS	End April
	Panel set up	<ul> <li>Invite letters, discuss with individuals.</li> <li>Working arrangements.</li> <li>1<sup>st</sup> meeting arranged</li> </ul>	JS	9 May
	Information requirements identified.	<ul><li>List key information required.</li><li>Methodology developed.</li></ul>	JS/ Steering Group	30 Apr
	Research and analysis commissioned	MPS position paper	JS	17 Apr
		<ul> <li>International perspective report</li> </ul>		
		<ul> <li>Synopsis of research</li> </ul>	JS	17 Apr
		Community perspectives - TBA	JS	25 Apr
	Project plan developed and agreed	Milestones, products, timetable.	JS/ Steering Group	
	Project management arrangements set up	<ul> <li>Administration, supervision, filing, budget</li> </ul>	JS/PrA	17 Apr
	Steering group set up (MPA, HO, GLA, MPS, 1 x external)	<ul> <li>Invite letters, terms of reference, working arrangements</li> <li>1<sup>st</sup> meeting arranged.</li> </ul>	JS	30 Apr
Briefings	Meeting of MPA panel members held	Arrange date, prepare     presentation, note-taking	JS/PrA	2 May
	All/external panel members briefing session held	Arrange date, prepare     presentation, note-taking	JS/PrA	16 May
	Briefing pack designed	Collate information and set out protocols for panel and circulate.	JS/PrA	9 May

	Presentations to MPS forums – Diversity Board/Forum TP/SO Associations	<ul> <li>Arrange date, prepare presentation, note-taking.</li> <li>Contact relevant MPS contacts</li> </ul>	JS/PrA	31 May
	Website and external publicity carried out	Discuss with and provide     material to Comms Unit	JS	31 May
Evidence hearing sessions planning	Evidence givers/consultees identified	<ul> <li>Consider analysis</li> <li>Discuss with Panel/Steering Group</li> </ul>	JS/ Steering Group	9 May
	Scrutiny sessions booked	<ul> <li>Arrange date, meeting room, facilities, evidence-givers, note- taking</li> </ul>	JS/PrA	9 May
	Questions scoped	<ul> <li>Devise questions</li> <li>Consult with panel/steering group</li> <li>Circulate questions</li> </ul>	JS/ Steering Group	On-going
	All relevant parties informed of meetings and content of meetings.	<ul> <li>Confirm dates and attendance.</li> <li>Produce schedule</li> <li>Briefings to evidence givers.</li> </ul>	JS/PrA	30 May
Evidence Hearing (scrutiny sessions)	Format and structure agreed: - Overall - Each session	Discuss with Panel/Steering     Group	JS/ Steering Group	6 June
	Evidence hearings held	<ul><li>Write-up minutes</li><li>Circulate</li></ul>	PrA	June – Sept
Research and Analysis	Research and analysis carried out and write up summary.	Gather information,	JS/PrA	June to Oct
		Summary of background research produced.	JS	4 Jul
		Summary of evidence hearings     produced	JS	31 Oct

		Synopsis of commissioned reports produced	JS	3 Oct
		Consultation/feedback as applicable	JS	31 Oct
		<ul> <li>Methodology, references and bibliography sections of report</li> </ul>	JS/PrA	28 Nov
Report preparation	1 <sup>st</sup> draft produced	<ul> <li>Circulation,</li> <li>Panel meeting for initial feedback.</li> </ul>	JS	14 Nov
	Circulation draft produced	<ul><li>Amendments</li><li>Circulation</li><li>Feedback</li></ul>	JS	28 Nov
	EODB report produced	<ul><li>Covering report produced</li><li>Submission to EODB</li></ul>	JS	4 Dec
	Authority report produced	<ul> <li>EODB amendments</li> <li>Covering report produced</li> <li>Submission to MPA</li> <li>Endorsement</li> </ul>	JS	30 Jan
Implementation planning	Report publicised	<ul><li>Press release drafted</li><li>Report circulated</li></ul>	JS/PrA	28 Feb
	Implementation plan developed	<ul> <li>Set out agreed recommendations and allocate.</li> <li>Agree review/monitoring processes</li> <li>Handover</li> </ul>	JS/ Steering Group	28 Feb
		•		